

SUBMISSION FORM

2018 - 2019 SFAC GRANT ALLOCATION \$

CONTACT INFORMATION: ORGANIZATION NAME: African American Art & Culture Complex STREET ADDRESS: 762 Fulton St. CITY/STATE/ZIP CODE: San Francisco, CA 94102 **EXECUTIVE DIRECTORS:** Melorra Green & Melonie Green OFFICE PHONE: 415-922-2049 EMAIL: Melorra@AAACC.org IN CASE OF EMERGENCY/CELL PHONE: 415-235-4827 SIGNATURE: DATE: 6/4/18 (SUBMITTED BY PERSON AUTHORIZED TO SIGN CONTRACTS, REPORTS, AND INVOICES) PRINTED NAME: MELORRA J. GREEN TITLE: Co-Executive Director HOURS OF OPERATION: MONDAY - FRIDAY 9AM-8PM/SATURDAY 9AM-5PM (IF OPERATING A FACILITY) MPP APPLICATION CHECKLIST: Please be sure the Management and Programming Plan includes all of the following: Completed Management and Programming Plan with signature □ SFAC Grant budget (projected income and expense) and organizational budget for FY 2018-2019 ☐ Organization Chart with staff (including contractors and volunteers) Resumes for key staff (if staff has changed) including executive director, facility manager, and bookkeeper ☐ Current list of Board of Directors with contact information



□ Proof of Insurance Policies including the following: Worker's Compensation, General Liability, Automobile Liability, and Property Insurance
☐ List of sub-tenants
☐ List of building rental rates for the public and sub-tenants
☐ List of office rates for the sub-tenants



After reviewing the menu of grant activities provided, please list the activities your organization will engage in this fiscal year.

- For Activity, please provide a thorough explanation of the activity (no more than a paragraph).
- For Outputs, provide the quantifiable goals; examples were provided in the menu above.
- For Reporting Measure, please let us know what you will submit to show that the activity has been completed.
- For Completed By, please note when the activity will be completed: September 30, December 31, March 30, or June 30. These outputs should be completed and reflected in your progress report when you invoice for your quarterly payments: October 31, January 31, and April 30.

Outcome 1: Promote cultural equity and enhance the understanding of and respect for diverse cultural traditions, heritages and forms of expression.

Activity	Outputs	Reporting Measure	Completed by:
1.1 Visual Exhibitions The Black Woman is God (TBWIG): Assembly of the Gods, SJG 1st Fl (August 16, 2018 - October 2, 2018) & Activism Alley 3rd Fl (August 16, 2018 - January 14, 2019) The Black Woman is God: Assembly of Gods, a group visual art exhibition celebrating the Black female presence as the highest spiritual form. The exhibition will feature 15 male intergenerational artists who create new myths to challenge Eurocentric notions of God.	TBWIG	TBWIG o # of attendees o List of artists and project stipends o Photo of event	TBWIG Completed by September 30, 2018
Sargent Johnson Gallery Open Studios, SJG 1st Fl (October 13, 2018 - January 4, 2019) In partnership with ArtSpan's SF Open Studios, the African American Art & Culture Complex presents the Inaugural	SJG Open Studios Curator compensated \$500 Opening Reception - 100 attendees	 SJG Open Studios # of attendees List of artists and project stipends Photo of event 	SJG Open Studios Completed by December 31, 2018



Sargent Johnson Gallery Open Studios. Featured during weekend one of the event, AAACC will have the opportunity to both connect and expand African American artists to a wider audience and collectors from as close as Hayes Valley and far as the Marina. Brutally Soft Sculptures by Kristine Mays, SJG 1st Fl (January 2019 - May 2019) Working with hard rigid wire, Kristine Mays has captured the softness and femininity of women while at the same time revealing strength, perseverance and resilience. The work captures the physical nature of a woman as well as the essence and soul within as Kristine Mays breathes life into wire. Inspired by Nina Simone's song "Four Women" and the poems of Nayyirah Waheed, this exhibition carries themes of multiple identities, love, community, survival, life and pain. This exhibition explores the reality of how we	 • 10 artists presented Brutally Soft Sculptures by Kristine Mays • Artist compensated \$500 • Opening Reception - 50 attendees 	Brutally Soft Sculptures by Kristine Mays # of attendees List of artists and project stipends Photo of event	Brutally Soft Sculptures by Kristine Mays Completed by March 30, 2019
Nelson Mandela Quilt Project, SJG 1st Fl (May 2019 - August 2019) This exhibition will take place at the conclusion of William Rhodes' residency funded by CA Arts Council's Artists in the Community program.	Nelson Mandela Quilt Project	Nelson Mandela Quilt Project # of attendees List of artists and project stipends Photo of event	Nelson Mandela Quilt Project Completed by June 30, 2019



1.5. Media San Francisco Black Film Festival (SFBFF) Buriel Clay Theater, 1st Fl With a theme of resiliency, the African American Art & Culture Complex will co- sponsor three (3) screenings of the SF Black Film Festival during the Black Family Reunion. The films will be curated by the Festival's Artistic Director and AAACC's Co-Directors and hosted by AAACC.	SFBFF: The Black Family Reunion Series • 4 artists compensated for a total of \$800 • 50 attendees to the screening	SFBFF: The Black Family Reunion Series # of attendees List of artists and project stipends Photo of event	SFBFF: The Black Family Reunion Series Completed by June 30, 2019
1.6 Literary Events Write Out Loud, Nia Room, 2nd Fl AAACC will co-sponsor Lisa Gray's literary program, Write Out Loud, free literary program that will comprise of four annual readings featuring emerging and established women of color writers reading their original work. Lisa Gray will curate the readings and present three (3) writers.	Write Out Loud a. 4 reading events b. 8 artists paid \$75 stipend/ea c. 70 attendees/annually	Write Out Loud a. # of attendees b. Photo	Write Out Loud Complete by June 30, 2019
Holiday Fair, Buriel Clay Theater, 1st Fl and Parking Lot Designed to bring joy and holiday happiness to low-income families, at-risk children and youth within our community, the African American Art & Culture Complex hosts this free of charge event. We will host a variety of family friendly activities that include face painting, arts & crafts, pictures with Santa, a toy give-away, special performances, food, and much more.	Holiday Fair a. 4 artists compensated for a total of \$800 b. Collaborate with 4 organizations c. 300 children and families	Holiday Fair a. List of Collaborators b. # of attendees c. Photo	Holiday Fair Complete by December 31, 2018



Outcome 2: Support artists, arts administrators, and technicians rooted in historically underserved communities to build their capacity, resilience and economic viability.

Activity	Outputs	Reporting Measure	Completed by:
2.3 Fiscal Sponsorship Program			
The African American Art & Culture Complex Fiscal Sponsorship Program Our Fiscal Sponsorship Program is committed to fostering the artistic, economic and cultural development of San Francisco's African American community by operating programs and providing services that commission and present Black artists.	AAACC Fiscal Sponsorship Program • We hope to have 6 fiscally sponsored organizations	AAACC Fiscal Sponsorship Program • Fiscal sponsorship agreements	AAACC Fiscal Sponsorship Program • December 31, 2018
2.6 Earned Income The African American Art & Culture Complex is committed to providing opportunities for artists to earn income. We will provide vending opportunities via gallery sales, our annual Kwanzaa Celebration and Sargent Johnson Gallery Open Studios, as well as The Black Woman is God artists market.	 Earned Income 25 vending artists annually At least 2 artworks sold 	 Earned Income Artist name(s) and title of artwork(s) sold List of vendors and tabling fees Photo of vendors 	Earned Income • June 29, 2019



Outcome 3: Invest in a vibrant arts community by playing a critical role in strengthening neighborhoods and communities and responding to community needs.

Activity	Outputs	Reporting Measure	Completed by:
3.1: Collaborative Project(s)			
Black Family Reunion	Black Family Reunion	Black Family Reunion	Black Family Reunion
The Black Family Reunion is a new program of the African American Art & Culture Complex. Inspired by the national Black Family Reunion Celebration - created by Dorothy Irene Height and the National Council of Negro Women in 1986 - this celebration is offered in conjunction and collaboration with the San Francisco Black Film Festival and San Francisco Juneteenth Festival. With the tradition of the Black family reunion in mind, we are committed to inviting the disbursed Black communities and families back to San Francisco to celebrate our rich history and culture through films, programs, and games.	 Marketing plan 100 attendees One Day event with 2 programs: Community Dinner and Talk 	 Marketing plan # of attendees Calendar of events Photo 	• June 30, 2019
3.2: Representation on Community			
Leadership Teams			
Mo'Magic Mo' MAGIC is a collaborative San Francisco neighborhood-based nonprofit organization whose mission is to transform the community and youth through the MAGIC of collaboration. We partner with Mo'Magic by providing space, artistic	 Mo'Magic 4 meetings/annually 1-2 staff members attending meetings 	Mo'MagicList of meetings attendedList of staff involved	Mo'Magic • June 29, 2019



programs for the children and youth of their program, and participated in their meetings to align on a mission of how to impact the Western Addition together.			
3.9 Art Collective	3.9 Art Collective	3.9 Art Collective	3.9 Art Collective
The African American Art & Culture Complex's Co-Executive Directors are members of the 3.9 Art Collective. The 3.9 Art Collective is an association of African American artists, curators, and writers who live in San Francisco, and came together to draw attention to the city's dwindling Black population. Through multiple forms of presentation and outreach, we create and claim spaces to display our art work; nurture young artists and develop educational programs for students; and write about and curate exhibitions meant to generate productive, cross-cultural dialogues. We partner with The 3.9 Art Collective by providing space for and our participation in meetings, receive access to mentorship for emerging artists, and keep our fingers on the pulse for what Black artists need and desire.	 4 meetings/annually 1-2 staff members attending meetings 	 List of meetings attended List of staff involved 	• June 29, 2019



Outcome 4: Ensure the sustainability of a healthy nonprofit arts organization and the adequate compensation and retention of staff.

Activity	Outputs	Reporting Measure	Completed by:
4.1: Maintain Adequate Staffing The African American Art & Culture Complex has three FTE employees to	1 FTE for programming 1 FTE for finance	Organization Chart	AAACC FTE in key roles • September 30, 2018
support development, fiscal oversight, and programming - along with the required: • Primary contact for SFAC - Melorra Green, Co-Executive Director (1FTE) • Bookkeeper - Currently, Melonie Green, Co-Executive Director (1FTE) is primary contact for fiscal oversight. We are in the process of hiring a Finance Manager who will be .FTE	1 FTE for development		September 30, 2016
The leadership team is as follows: <i>Melonie Green, Co-Executive Director</i> is the primary contact for DCYF, accountable for Business Affairs, and AAACC Services Program.			
Melorra Green, Co-Executive Director is accountable for Board oversight, Arts Programs (and SFAC reporting), and Facilities planning. Victor Lopez, Facility Manager is the			
primary contact for SFAC/Real Estate Department staff and knowledgeable of the building's systems.			



4.2: Non-Profit Monitoring & Compliance The African American Art & Culture Complex will participate in the annual monitoring and compliance site visit. We will respond to findings in a timely manner.	 Audit completed by December 31, 2018 Fiscal policies and procedures updated and include section on subcontractors Invoices to city departments are accurate Timesheets reflect hours paid by city contracts Update budget to include annual cash flow projections 	 Accurate invoicing Budget includes annual cash flow projections 	• March 30, 2019
4.3: Professional Development for Staff The African American Art & Culture Complex is committed to training and development of our staff which will continue our education, expand networking opportunities, and improve job performance. Staff members will receive paid work time for professional development, whether or not the training is free or cost. If the class or workshop has a cost, we will provide up to \$500.	 Key staff are provided paid work time for either: Eight hours of professional development classes/workshops OR Up to \$500 for selected class(es) or workshop(s) 	List of staff member, name and date of class/workshop, and money allocated	• June 29, 2019
4.4: Board Development The African American Art & Culture Complex is committed to board training and development because we understand that effective board leadership and governance will help our organization operate to the fullest capacity and ensure longevity.	 Board members will: set term limits revise board manual AAACC will provide: 	 Update term limits Share revised board manual 	• June 29, 2019



We will engage the board by creating opportunities to review best practices and sharing year-round training opportunities.	1-2 training and development opportunities for a total of eight hours or \$1000	List of professional development attended by the board	
4.5: Adequate Healthcare for Staff The African American Art & Culture Complex will provide full health care coverage for employees who work 20 hours or more.	Employees working over 20 hours receive health insurance	Name of insurance carrier	• June 29, 2019
4.6: Diversified Revenue Plan The African American Art & Culture Complex is in the process of creating a diverse revenue source where City dollars make up no more than 50 percent of the annual operating budget, including sales of artwork, t-shirts, and.	Create a Draft Revenue Plan with a mix of revenue streams. We did not complete the plan last year and will begin September 2018.	• 1 Draft Plan	• June 29, 2019
4.7: Liquidity Plan The African American Art & Culture Complex currently does not have a Liquidity Plan. We are consulting with Fiscal Manangement Agency (FMA) to create a health liquidity plan and will work on this plan FY18-19 in hopes of having a plan by FY19-20.	Continue to consult with Rebecca Coker of FMA to create Liquidity Plan.	1 Draft Liquidity Plan	• June 29, 2019
4.8: Program Reserve Plan The African American Art & Culture Complex plans to maintain a programmatic	Consult with our new Board Treasurer to establish a transfer method and whether to open a	Balance Sheet	• March 29, 2019



reserve fund with 1% of unrestricted funds and board contributions, in order to meet the compliance standard of having a threemonth cash reserve.	separate bank account. Due to budgetary concerns, we were not able to create this and will begin in September. <i>Previous year's plan was to pull 3% from theater rentals.</i>		
4.9: Website			
The African American Art & Culture Complex is in the process of updating our website to both archive and highlight past and present programs and services. We will ensure our website is accessible, per the federal ADA requirements, to archive past and present artists.	Revised website	www.aaacc.org	• March 30, 2019
4.10 Evaluation The African American Art & Culture Complex has created an Audience Survey that we will continue to share during events and programs with a goal of 10% response rate from our audience.	10% response rate to surveys	Analysis of survey results	June 29, 2019
4.11: Third Party Organizational Support [to be filled out by SFAC staff]			
4.12: Debt Repayment Plan (If applicable)	N/A		



4.13: Bylaws Operate per the organization's bylaws including attention to the bylaws about quorum and term limits.	We operate according to AAACC By-laws	Annual by-law review	• June 29, 2019
4.14: Supervision of Minors The African American Art & Culture Complex is committed to the safety of our vulnerable community. We ensure that all staff, volunteers, and contractors engage Live Scan's inkless background check process.	Compliance with state law	Certificates of staff and volunteers live-scanned	• September 30, 2018



Outcome 5: Maintain, enhance and increase access to neighborhood-based arts and cultural facilities.

Activity	Outputs	Reporting Measure	Completed by:
5.1: Facilities Manager			
The Facilities Manager at the African American Art & Culture Complex reports to the Co-Executive Director, Melorra Green. They/She/He ensures that code and safety compliance is in place and addresses tenant and renter needs. They are required to report to the Commission about code and safety compliance on a periodic basis and may be required to attend trainings related to Cityowned facilities.	• 1 FTE Facilities Manager	 Provide full job description Confirm the position has not been vacant for more than 60 days 	September 30, 2018
Facility Manager - Currently, Victor Lopez is the Facility Manager at 1FTE. Fulfilling the roles to accommodate a budget for both a Building Manager, Security for evening events, and Custodian.			
5.2: Maintenance and Repair The African American Art & Culture Complex will review the Maintenance & Repair plan to create a routine of maintenance, streamline approval of tasks, and ensure a safe and sanitary environment for our staff, artists, youth, and community at large.	List of projects to be completed by AAACC in this fiscal year and requests for work by SFAC.	 Maintenance & Repair Check List List of projects List of murals for CAPA/VARA 	June 30, 2019
5.3: Recycling Program	Participation in the city's recycling and compost program.	Evidence of staff training; photos of updated signage	June 29, 2019

Cultural Center Management and Programming Plan and Budget Page 14 of 24



The African American Art & Culture Complex will continue to maintain a recycling program that complies with City requirements	Update signage: https://sfenvironment.org/recycle- compost-how-to		
5.4: Affordable Rental Program Each year, AAACC aims to provide our communities with affordable rental rates and discounts on space usage. This service is our way of supporting our community of amazing artists, activists, children, youth, and families for their contributions to the San Francisco Bay Area and to the legacy of this organization.	 Resident Art Organizations - 90% Discount 6 organizations 2 events/each maximum Artists Hub Participants - 70% Discount 6-10 organizations 2 events/each maximum Friends of the Center - 50% Discount 6-10 organizations 2 events/each maximum All pay cleaning, recology rate, and security rate, unless otherwise authorized by executive directors. 	List of discounted rentals throughout the year	June 29, 2019
5.5: Facilities Reserve Fund The African American Art & Culture Complex is working to build a facilities reserve fund with a plan to increase costs for event-based security and maintenance by 3%. Fifty percent of these funds will go toward a facilities reserve. 5.6: Capital Campaign (If applicable)	\$1,000 in reserve for facilities	PnL indicating the reserve	June 29, 2019



Organizational Chart

(Attached)

AAACC Board of Directors

- Reverend Arnold Townsend, President revtword@hotmail.com
- Jolen Anderson, Vice President jolen.anderson@gmail.com
- Soraya Wright, Treasurer soraya.wright@smwrisk.com
- PJ Johnston, Parliamentarian pj@pjcommunications.com
- Ain Bailey baileyain@gmail.com
- Mwapagha Mkonu m.mkonu@gmail.com
- Mattie Scott mattie728@att.net
- Ayo Suber findayo@gmail.com



Building Rental Rates (attached)

List of office rents for Art Organizations (monthly):

Culture Odyssey: \$200Community Grows: \$81

• AfroSolo: \$268

• Lorraine Hansberry Theater: \$541

• African American Shakespeare Company: \$351

• SF African American Historical and Cultural Society: \$200

INCOME

Corporate contributions:

-PG&E JT \$5000

-Wells Fargo JT \$5000

-SF Hotel Council JT \$2500

-Related CA \$10,000

-Kaiser \$5000 JT

Foundations

- --San Francisco Foundation \$25,000
- --Zellerbach \$6000
- --Hewlett \$30,000
- --Fleishhacker \$10,000
- --Black-Led Organizations- East Bay Foundation- \$25,000 July-December 2018 (Awarded) \$100,000 in CY 2019 (probable)
- -SF Foundation- Juneteenth SF- \$15000

Government County

- -SF Arts Commission- Cultural Center Program \$650k + 5% increase \$682,500 (Requested)
- -SF Grants for the Arts- Commissioning Program \$15,000 (Pending after June 30, 2018.)
- -Dept. of Children Youth and Their Families- \$250,000 (awarded)
- -OEWD Mural- \$25,000 (awarded)
- -SFAC- Juneteenth ADD Back \$53000 (probable)
- -SFAC- CEI SF Black Film Festival (awarded) \$21875
- -SFAC OPG SF Black Film Festival (awarded) \$20000
- -SF GFTA- Juneteenth \$10,000 Awarded



Government State

- -CA Arts Council Org. Development \$5000 (awarded)
- -CA Arts Council- Artists in Communities \$17,100 (awarded)
- -Creative CA Communities- \$50,000 (To be submitted in September)
- -CA Arts Council; Regional networks: \$15000- grant period begins in June 2019.
- -CAC SFBFF Organizational development \$5000(awarded)
- -CAC Juneteenth sf 16200

EXPENSES

Salaries

- -Co-Directors \$80k x 2 \$160,000
- -Facilities Mgr \$58k

	Income Description		
			FY18-19
Category	Income Type		Projected
	Admissions		
	Ticket Sales		
	Tuitions		
	Workshop & Lecture Fees		
	Touring Fees		
	Special Events - other		
	Special Events - Non-fundraising		
	Gift Shop/ Merchandise		
	Gallery/Publication Sales		
Earned Revenue	Food Sales/ Concession Revenue		
	Parking Concessions	From sales related to parking lot	\$ 40,000.00
	Membership Dues/Fees	New Membership stucture	\$ 5,000.00
	Subscriptions - Performance		
	Subscriptions - Media		
	Contracted Services/ Performance		
	Fees		
	Rental Income - Program Use	Funds from rental of spaces for	\$ 20,000.00
	3	art based programs	Ţ -,
	Rental Income - Non-Program use	Funds from rental of spaces for	\$ 10,000.00
	Other Earned Revenue	non art based activities Speaker fees, revenues from	\$ 5,000.00
	Total Earned Revenue	Speaker lees, revenues nom	\$ 80,000.00
	Total Earned Nevertue		\$ 60,000.00
	Trustee/ Board Contributions	Contributions	\$ 2,000.00
	Individual Contributions	Revenue from donors	\$ 2,000.00
	Corporate Contributions	Revenue from Eaze and FB	\$ 5,000.00
	Foundation Contributions	East Bay Community	\$ 71,000.00
	Government - City & County	DCYF	
	(DCYF)		\$ 250,000.00
	Government - SFAC (AAACC +	SFAC	\$ 671,662.14
Contributed Revenue	QCC + Addback) Government - State	California Arts Council	\$ 22,100.00
Contributed Nevenue	Government - State	NEA grants	\$ 50,000.00
	Tribal Contributions	Tite / Grants	Ψ 50,000.00
	Special Events - Fundraising		
	Other Contributions		
	Related Organization Contributions		
	In-Kind Contributions	Value of building occupancy	\$ 946,440.00
	Total Contributed Revenue		\$ 2,020,202.14
	Total Earned and Contributed		\$ 2,100,202.14
Total Revenues	(In-Kind Contribution)		\$ 946,440.00
1010111000	Total Earned and Contributed		
	Revenues		\$ 1,153,762.14
	T		T
Total Expense	Total Personnel and Operational		
. Cta. Anpono	Expense		\$ 2,404,373.54

	Expense Type	Expense Description	FY	18-19 SFAC
	Salaries	Salaries for staff engaged in arts production and programming	\$	185,016.00
	Fringe Benefits			
	Payroll Taxes			
	Contractual Services	Strategic Consultant		
Direct Personnel Expenses	Contractual Services	Finance Manager + Interim Office Manager		
•	Health Benefits	Benefits for FT staff	\$	24,052.00
	Disability	SUI for all staff	\$	8,000.00
	Workers' Compensation		\$	5,000.00
	Pension and Retirement			
	Benefits, Other FICA		\$	15,000.00
	Stipends	Arts interns	\$	6,000.00
	Total Salaries and Fringe	·	\$	243,068.00

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C P P P P	Office Expense - Other Other Postage & Shipping Printing Production & Exhibition Costs Programs - Other	participants who cannot Agency mailings cost of ink and toner (paint, hanging supplies, Youth art programs (17-	\$ \$ \$ \$	10,700.00 1,000.00 1,451.00 13,000.00 15,000.00
C P P P	Office Expense - Other Other Postage & Shipping Printing Production & Exhibition Costs	participants who cannot Agency mailings cost of ink and toner (paint, hanging supplies,	\$ \$ \$	10,700.00 1,000.00 1,451.00 13,000.00
P P	Office Expense - Other Other Postage & Shipping Printing	participants who cannot Agency mailings cost of ink and toner	\$ \$	10,700.00 1,000.00 1,451.00
C P	Office Expense - Other Other Postage & Shipping	participants who cannot Agency mailings	\$	10,700.00 1,000.00
C	Office Expense - Other Other	participants who cannot	\$	10,700.00
	Office Expense - Other		_	
			Φ	
		0		10,000.00
	odging & Meals	Oost for lawyer	-	
	egal Fees	Cost for lawyer		
	nvestment Fees		Ť	2,200.00
	nternet & Website	host website and	\$	5,000.00
-ynansas -	nterest Expense			
Operational Ir	nsurance			
Onerstiens Ir	n-Kind Contributions	Value of the facility		
	lonoraria	and literary readings etc.	\$	9,000.00
	Grantmaking Expense	AAACC award	\$	109,601.46
F	undraising Professionals			
F	undraising Expenses - Other	conducting ongoing		
F	acilities - Other	for the faclity and to	\$	60,000.00
E	quipment Rental	etc.	\$	20,000.00
	Dues & Subscriptions	associations and	\$	3,000.00
	Depreciation			
C	Cost of Sales	artworks from art	49	16,000.00
	Conferences & Meetings	conferences for up to 3	\$	7,000.00
C	Collections Management			
	Collections Conservation			
C	Catering & Hospitality	Cost of foos for events		
R	Repairs & Maintenance	Building upkeep	\$	20,000.00
В	Bank Fees	checking account fees	49	2,200.00
	Audit	Cost of annual audit	\$	2,500.00
	Salaried	prestenting at AAACC	\$	28,000.00
	artist & Performers - Non-	Funding for artists		
	artist Consignments			
A	ALIST COMMISSION FEES	commssioning works	φ	2,000.00
_	artist Commission Fees	Fees from	\$	2,000.00
A	Advertising and Marketing	agancy and events	Ф	3,000.00
_	duarticing and Marketing	Cost of promoting	\$	3,000.00
		accounting fees		
A	accounting	Costs related to agency	\$	44,000.00

Total Personnel and Operational Expense \$ 671,662.14 Z