

artists and communities in partnership | grant guidelines

FY17 GRANT CYCLE | FOR PROJECTS TAKING PLACE JULY 2017 — JUNE 2018

San Francisco Arts Commission

Tom DeCaigny Director of Cultural Affairs

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City and County of San Francisco

APPLICATION DEADLINE: October 26, 2016 (submission through sf.culturegrants.org)*

For arts organizations and community-based organizations with appropriate partnerships

*A translation of this grant application is available upon request; however, only applications in English will be accepted. For more information, please contact 311.

Una traducción de esta solicitud de aplicación está disponible a petición; sin embargo, solamente se aceptarán solicitudes en inglés. Favor comunicarse con Kate Patterson-Murphy al 415-252-2229 ó kate.patterson@sfgov.org para una traducción al español.

本資助申請表的翻譯版本將應請求而提供;但僅受理英文版本的申請表。 查詢詳情, 請聯絡311。

Ang pagsasalin sa Tagalog ng aplikasyon para sa pagkalooban na ito ay makukuha kung hihingilin. Ngunit ang aplikasyon sa Ingles lamang ang aming tatanggapin. Para sa tulong, maaring i-contact si Cece Carpio, 415-252-2217 o cece.carpio@sfgov.org.



artists and communities in partnership (ACIP)

grant guidelines | FY17 grant cycle

For projects taking place: July 1, 2017 - June 30, 2018

APPLICATION DEADLINE: October 26, 2016

about ACIP

The Artists and Communities in Partnership (ACIP) grant program provides project support for arts organizations and community-based organizations empowering underserved communities through the arts in San Francisco. ACIP seeks to foster social justice and equity, centering artists as leaders for social change. We prioritize funding to artists and organizations rooted in historically underserved communities (see page 2). For any questions about ACIP, contact Program Officer Liz Ozol 415-252-2231.

Applicants may seek funding for projects that address one or more of the following goals of using the arts to:

- Invest in voices that are too often ignored by supporting projects that build community through the development, expression, and empowerment of artistic voices and which activate community members to tell their stories.
- Develop future leaders by providing arts-based skills and tools to create visions for social change and more just futures.
- Build community capacity for civic expression, leadership, and organizing. Organizing may be defined as activities that actively engage people affected by societal problems in the process of identifying and pursuing solutions.
- Preserve, reclaim, and (re)vitalize traditional cultural practices as a form of empowerment or resistance to assimilation.
- Address specific issues impacting historically underserved communities.

youth empowerment

Artists and Organizations working with youth (pre-k to grade 12) during out-ofschool time are highly encouraged to apply. Please select the goal(s) best aligned to your project.

categories

ACIP-ARTS: Project-based support to arts organizations partnering with non-arts community-based organizations in San Francisco such as neighborhood associations, tenants' groups, community-based organizations, social justice organizations, advocacy groups, health centers, schools, and after-school programs.

ACIP-CBO: Project-based support for community-based organizations partnering with an individual artist or an arts organization. Artists or partners may be based outside of San Francisco if they offer a specific expertise to the project. The project must benefit a community in San Francisco.

eligible request amount

Applicants with appropriate partnerships may apply for up to \$20,000 for project-based support. Because funds are limited, grant awards may be between 75 and 100 percent of the grant request, but no less than 75 percent of a grant request will be awarded.

cultural equity

Reflecting SFAC's agency-wide value of cultural equity, priority for ACIP goes to organizations and projects deeply rooted in, and reflective of, historically underserved communities (such as people of color, LGBTQ, trans*, women, youth, disabled, and low- income communities and communities with intersections of various marginalized identities).

native american arts & cultural traditions (NAACT-IAC)

The Native American Arts & Cultural Traditions (NAACT) category is aligned with Cultural Equity Grants. Applicants are to apply through the applicable grant category, and will be prompted to choose if they would like to apply through NAACT. By choosing this prompt, these applications will be reviewed by a panel of community members that represent the Native American community in the San Francisco Bay Area. Applicants to NAACT should clearly substantiate that they are connected to the Native American community within their narrative responses. Please follow all of the instructions for IAC and check the box at the end of the Applicant Information Page to confirm that you would like to be considered under the NAACT-IAC program.

important dates

Technical Assistance Workshops**

September 2016

Applications Due October 26, 2016

Panel Review January - March 2017

Funding Recommendations April 11, 2017

Commission Approval May 1, 2017

Grant Period July 1, 2017 – June 30, 2018

**SEE <u>SFARTSCOMMISSION.ORG</u> FOR CALENDAR OF APPLICATION WORKSHOPS



applicant eligibility

- The organization must be tax-exempt under Internal Revenue Code Section **501(c)(3)** or have a fiscal sponsor that is so qualified.
- The organization (and its fiscal sponsor, if applicable) must be based in San Francisco.

Mission Statement:

- o For ACIP-ARTS: Arts organizations must have a mission statement that is clearly based on the development, production, and/or presentation of arts activities in San Francisco.
- o For ACIP-CBO: Community-based organizations must have a mission statement that is clearly rooted in empowering communities based in San Francisco.
- The applicant organization cannot be part of another City agency or department.
- The organization must demonstrate a continuing and stable presence in the community and been in existence for at least two years with documentation of creating and presenting original works to the public in San Francisco for at least four events that span from October 2014 to the grant deadline.
- For ACIP-ARTS: Arts organization's three-year average annual operating budget must not exceed \$1.5 million in income or expense. This does not apply to community-based organizations or schools.
- Applicants must not be in default on any grants or loans from: (1) SFAC, (2) other City departments (including, without limitation, Department of Children, Youth, and their Families; Office of Economic and Workforce Development; Mayor's Office of Housing and Community Development; and Grants For The Arts), (3) Northern California Grantmakers Arts Loan Fund; (4) Northern California Community Loan Fund, (5) Community Arts Stabilization Trust; or (6) the Center for Cultural Innovation. This default clause was expanded due to the fact that SFAC has a fiduciary relationship with these particular organizations, through either shared City resources or other pooled philanthropic funds.

- The proposed project must take place in San Francisco between July 1, 2017 and June 30, 2018.
- The organization must be willing and able to meet the requirements associated with receiving funds from the City and County of San Francisco. In order to receive a grant from the San Francisco Arts Commission, you must become a registered, compliant vendor and meet the City of San Francisco's insurance and business tax requirements. For more information about vendor requirements, visit: http://sfgov.org/oca/qualify-do-business. Please note if you are not already a City vendor, you will only be required to register if you are awarded a grant. Insurance and business tax requirements will be explained and made available upon approval of grant awards.
- Applicants must receive an average score of 75 percent or above by the review panel to be considered for funding. Funding is not guaranteed for a score of 75 percent or above, and is determined by the availability of funds.
- Priority goes to projects that serve a historically underserved community (see page 3).

restrictions

- A proposed project cannot receive simultaneous funds from multiple SFAC funding sources; this includes collaborators applying to work on different components of the same project and applying separately.
- Applicants cannot submit more than one application for the ACIP category.
 This does not apply to fiscal sponsors who are submitting applications on behalf of different fiscally sponsored projects.
- Applicants cannot receive funding for two consecutive grant cycles, regardless of ACIP sub-category.
- Organizations can request no more than 50 percent of its three-year average annual operating budget (determined by Revenue Less In-Kind minus Nonoperating Revenue in the SFAC DataArts Funders Report).
- Any previously awarded ACIP grant must be completed and closed out before applying for any additional grants in the ACIP category.
- The awarding of funds does not imply that the Arts Commission or any other City agency will produce, exhibit, or present the art created. It is the

responsibility of the applicant to secure a venue and any required permits for public presentations or workshops.

• Grant funds may not pay for:

- 1. Projects that take place outside of San Francisco.
- 2. Ongoing operating expenses or administrative costs that are not project based. Funds can be applied toward covering an appropriate cost allocation of overhead expenses (such as salaries, office rental, telephones, supplies, etc.) that support project activities.
- 3. Deficit reduction.
- 4. Start-up costs/seed money for new organizations or businesses.
- 5. Food and beverage expenses.

project requirements

- All projects must align with one or more of ACIP's five project goals (see page 2)
- All projects must contain appropriate community partnerships:
 - o For ACIP-ARTS: An appropriate community partner is a non-arts community-based organization or group located in San Francisco such as neighborhood associations, tenants' groups, social justice organizations, advocacy groups, health centers, and after school programs.
 - For ACIP-CBO: Must have an arts partner. Artists or partners may be based outside of San Francisco if they offer a specific expertise to the project. The project must benefit a community in San Francisco.
- Application must include a letter of support from the partnering organization or artist.
- Priority goes to projects that clearly identify a target community, and engage
 the target community members in the artistic and creative process. ACIP
 prioritizes organizations and projects serving underserved communities in San
 Francisco such as: historically underserved ethnic and cultural communities;
 lesbian, gay, bisexual, or transgender communities; people with disabilities;
 women; low income communities; seniors; etc. Youth from these underserved
 ethnic and cultural communities includes students of color, low-income youth,
 youth classified as newcomers or English learners, LGBT youth and youth with
 disabilities (having Individual Education Plans (IEPs).

- The applicant's project leadership team must be from, or reflective of, the communities they are working with. Applicant must be deeply rooted in the community they are engaging with a two-year history of working in this community. Communities that are most affected by an issue are best positioned to identify effective strategies for change in their communities.
- City Permits and Permissions: If the proposal includes components that require City permits or approval such as publicly installed art, street closures, sound amplification in public space, or murals, the artist will be solely responsible for securing the necessary permits, permissions, and approvals. This planning should be reflected in your project timeline.

Please note that any art installed with these grant funds on property owned by the City and County of San Francisco or on private property, must be reviewed and approved by the San Francisco Arts Commission starting with the Visual Arts Committee of the Commission. This applies to murals, public sculpture, and similar projects. It will be the responsibility of the grantee to build this process into their grant plan and timeline. Please contact the following Public Art Program staff if you have questions: Jenn Crane at jennifer.crane@sfgov.org for murals; Zoe Taleporos at <u>zoe.taleporos@sfgov.org</u> for sculpture or any other type of public art.



scoring criteria

Artistic History (25 points):

• The organization demonstrates strong artistic merit or promise through its artistic history, accomplishments, and examples of previous work.

Quality of Proposed Project (50 points):

- Clarity of the issue or area of need being addressed, and of the arts based process used to address it.
- Clearly outlines project's relevance and benefit to target community, depth and breadth of impact, and alignment with one or more of ACIP's project goals.
- Level to which project engages and involves target community members in the creative/arts process.
- Community accountability: depth of the applicant and partner's immersion in, and understanding of, the community they are serving.
- Documentation and evaluation plan: ability to demonstrate the impact and benefits of the project, including qualitative (storytelling) and quantitative results.
- Quality of project plan: clearly outlined project timeline

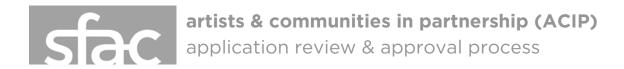
Ability to Complete the Project (25 points):

• Qualifications and experience of project's team; viability of project budget; and overall fiscal health of applicant.

alignment of questions and criteria

You may use this table as a reference to aid you in answering the following questions.

CATEGORY	POINTS	SCORING CRITERIA	APPLICATION QUESTIONS
Artistic History (25 points)	25	The organization demonstrates strong artistic merit or promise through its artistic history, accomplishments, and examples of previous work.	- Describe your organizational history and highlight major accomplishments that are relevant to the proposed project Attached Calendar of Art Activities - Work samples
	10	Clarity of the issue or area of need being addressed, and of the arts based process used to address it.	- Describe target community and the specific issues or areas that will be addressed through this project. How will this project use the arts to address these issues/areas of need?
	10	Clearly outlines project's relevance and benefit to target community, depth and breadth of impact, and alignment with one or more of ACIP's project goals.	-Describe how this project aligns with the selected ACIP project goal(s). How will this project impact the target community to foster social change?
Quality of Proposed Project	10	Level to which project engages and involves target community members in the creative/arts process.	- How will this project engage and involve target community members in the creative/arts process?
(50 points)	5	Community accountability: depth of the applicant and partner's immersion in and understanding of the community they are serving.	- Describe the project leadership team's relevant experience and qualifications working in the target community.
	5	Documentation and evaluation plan: ability to demonstrate the impact and benefits of the project, including qualitative (storytelling) and quantitative results.	- Describe your plans for documenting and evaluating this project. How will you evaluate impact? (Include qualitative and quantitative results)
	10	Quality of project plan: clearly outlined project timeline,	- Grant Plan with activities and outputs
Ability to Complete the Project (25 points)	25	Qualifications and experience of project's team; evidence of viable partnership; viability of project budget; and overall fiscal health of applicant.	 Project Budget & Budget Notes Project Leadership Bios Data Arts SFAC Funders Report & Budget Notes Letter of Support from Partnering Organization or Artist Staff members and key personnel



application review

ACIP applications are reviewed in a grants review panel. SFAC staff process applications and send them to panelists for review in advance of meeting. Panelists will convene to discuss applications and make funding recommendations in a closed panel meeting.

grants panelists

Grant review panelists reflect the diversity of San Francisco; have broad knowledge about the particular artistic discipline, cultural equity and other field issues; and have experience that aligns with the purpose of the specific grant category. Panelists may include City staff.

funding recommendations

Based on an evaluation of the proposals, panelists may make recommendations for funding and grant amounts. Grant amounts are either the full amount of the grant sought or a substantial portion of the requested grant—usually not less than 75 percent.

panel notes

SFAC staff takes notes on panel comments during deliberations. You may contact <u>alexander.tan@sfgov.org</u> to obtain panel comments.

funding approval

Panel recommendations are subject to the approval of the Arts Commission. Typically, recommendations are first reviewed by the Community Arts, Education and Grants Committee, then by the Full Commission. Commission meetings are public. The agenda will be available on the Arts Commission website at sfartscommission.org 72 hours in advance of the meeting.

grant awards

Notifications will be e-mailed. Award notifications will include instructions about contracting procedures.



apply online

Applications are available online at:

sf.culturegrants.org (detailed log-in instructions on the next page) Deadline to apply: 12:00 p.m. noon PT on Wednesday, October 26, 2016.

Applications must be received online via the link above. Hard copy, postal mail, and faxed applications will not be accepted. In fairness to others, we cannot accept late or incomplete applications. An application may be deemed incomplete and ineligible if the individual does not provide the complete set of information in the appropriate format by the deadline. No deadline extensions will be granted.



submission guidelines

These application instructions will provide a step by step walkthrough (by question #) of how to fill the application. If you have any questions about the application, please contact Program Officer Liz Ozol 415-252-2231 or liz.ozol@sfgov.org.

PLEASE NOTE: The online grant application form (sf.culturegrants.org) limits entry based on the defined word count for each question. We strongly advise you to prepare your narrative draft in a separate document and then paste the completed answers into the form when you are ready to submit the application. If you draft your narrative directly online, it's possible that you could lose some of your responses.

grants management system ("GMS") instructions

New applicant organizations will need to Sign-Up and create an account in the GMS with appropriate username and password. Please create a generic username that represents your organization as the username CANNOT be changed.

You do not need to sign up again if your organization has created an account. Go to the Log-In page and enter your username and password. If you forget your password or unsure of your username or password, please use the forgot your password option to reset your password.

create an account in the GMS

user information (1/3)

CONTACT PERSON: Enter the name of the person responsible for executing the grant and communicating with SFAC.

CORPORATE ADDRESS IN SAN FRANCISCO: Enter the physical corporate address of the organization applying for the grant. The organization must have a corporate address in San Francisco to be eligible for funding. You will be required to attach proof of corporate address.

DAY PHONE | MOBILE: Enter the contact number(s) for the individual responsible for communicating with SFAC.

EMAIL: Enter the contact email of the individual responsible for communicating with SFAC. Please ensure that this address is up to date since most communications from SFAC is via email.

USERNAME: Create a generic username that represents your organization as the username CANNOT be changed.

PASSWORD: You must follow the two rules:

- o Minimum 8 characters (case sensitive)
- o Minimum 1 numeric character

ASSOCIATE ACCOUNT WITH AN ORGANIZATION: When asked at the bottom of the page "would you like to associate this user account with an organization" select YES. This will allow the system to associate your Username as an organization, and give you access to SFAC's grants applications for organizations.

SLIDER: Drag the slider to prove that you're a human.

SUBMIT: This will bring you to the organization's information page.

organization information (2/3)

ORGANIZATION ROLE: All applicants must select DISTRIBUTOR/DIRECT RECEIVER All organizations are required to have a 501(C)(3) or have fiscal sponsorship through a San Francisco-based 501(C)(3) organization. You can fill out the Fiscal Sponsor's information within the application.

FEIN NUMBER: Only enter if you have the Federal Employer Identification Number (FEIN) assigned to your organization by the Internal Revenue Service. You will not be able to update this information at a later date. This is always a 9-digit number. Do not put your social security number in this space. Organizations that do NOT have Federal IRS 501(c)3 status, PLEASE LEAVE FIELD BLANK.

ORGANIZATION NAME: Enter the Applicant Organization's legal name as registered with the IRS or name the organization uses for business purposes. If the organization is a project, department, or line item in the budget of a larger organization, give the larger organization's name, followed by "dba" (doing business as) and the organization's project or department name, for example, The City of Buena Vista dba The Buena Vista Arts Council. Do not enter the Fiscal Sponsor name here.

ADDRESS: Enter the physical corporate address of the organization applying for the grant. The organization must have a corporate address in San Francisco to be eligible for funding. You will be required to attach proof of San Francisco corporate address showing the applying organization's name on an official document. (Reenter CORPORATE ADDRESS IN SAN FRANCISCO)

PHONE: Enter the contact number for the individual responsible for communicating with SFAC.

FAX PHONE NUMBER: If applicable.

WEBSITE: Enter organization's website

NUMBER OF THE SUPERVISOR'S DISTRICT IN WHICH YOUR ORGANIZATION **OPERATES:** District numbers can be found at: propertymap.sfplanning.org.

VENDOR NUMBER: If known.

VALIDATE AND SUBMIT: This will bring you to the terms and conditions page.

terms and conditions (3/3)

DO YOU AGREE WITH ALL THE TERMS AND CONDITIONS ABOVE: You must agree with the terms and conditions before creating an account.

eligibility

IS YOUR ORGANIZATION A 501(C)(3) tax exempt organization?: All organizations are required to have a 501(C)(3) or have fiscal sponsorship through a San Francisco based 501(C)(3) organization.

o If your organization is NOT a 501(C)(3), you will be required on the next page to list the name of your fiscal sponsor, their San Francisco address, the contact's name, phone and email address.

IS YOUR ORGANIZATION (AND ITS FISCAL SPONSOR, IF APPLICABLE) BASED IN SAN FRANCISCO?: Must attach proof of San Francisco corporate address in Supporting Materials.

IS YOUR ORGANIZATION'S MISSION STATEMENT CLEARLY FOCUSED ON THE DEVELOPMENT, PRODUCTION, AND/OR PRESENTATION OF ARTS ACTIVITIES IN SAN FRANCISCO OR WILL BE PARTNERING WITH AN ARTIST OR ARTS ORGANIZATION THAT HAS AN ARTS DRIVEN MISSION? The organization's mission statement must be clearly focused on the development, production, and/or presentation of arts activities in San Francisco.

IS YOUR ORGANIZATION PART OF ANOTHER CITY AGENCY OR **DEPARTMENT?**: The applicant organization cannot be part of another City agency or department.

HAS YOUR ORGANIZATION HELD FOUR PUBLICLY ACCESSIBLE ARTS ACTIVITIES OVER TWO YEARS: Please note, to be eligible for this grant, you must have held four publicly accessible events that span from October 2014 to the grant deadline.

IS YOUR ORGANIZATION IN DEFAULT FOR ANY GRANTS OR LOANS FROM SFAC, OTHER CITY DEPARTMENTS, NORTHERN CALIFORNIA GRANTMAKERS ARTS LOAN FUND, NORTHERN CALIFORNIA COMMUNITY LOAN FUND, COMMUNITY ARTS STABILIZATION TRUST, OR THE CENTER FOR CULTURAL **INNOVATION?**: Applicants must not be in default on any grants or loans from: (1) SFAC, (2) other City departments (including, without limitation, Department of Children, Youth, and their Families; Office of Economic and Workforce Development; Mayor's Office of Housing and Community Development; and Grants For The Arts), (3) Northern California Grantmakers Arts Loan Fund; (4) Northern California Community Loan Fund, (5) Community Arts Stabilization Trust; or (6) the Center for Cultural Innovation. This default clause was expanded due to the fact that SFAC has a fiduciary relationship with these particular organizations, through either shared City resources or other pooled philanthropic funds.

IS YOUR PROPOSED PROJECT TAKING PLACE IN SAN FRANCISCO?: The proposed project must take place within the City and County of San Francisco.

IS THE DURATION OF YOUR PROPOSED PROJECT DURING JULY 1, 2017-JUNE 30, 2018?: The proposed project must take place in San Francisco between July 1, 2017 and June 30, 2018.

IS YOUR ORGANIZATION WILLING AND ABLE TO MEET THE REQUIREMENTS ASSOCIATED WITH RECEIVING FUNDS FROM THE CITY AND COUNTY OF SAN FRANCISCO?: In order to receive a grant from the San Francisco Arts Commission, you must become a registered, compliant vendor and meet the City of San Francisco's insurance and business tax requirements. For more information about vendor requirements, visit: sfgov.org/oca/qualify-do-business. Please note if you are not already a City vendor, you will only be required to register if you are awarded a grant. Insurance and business tax requirements will be explained and made available upon approval of grant awards.

fiscal sponsor (if applicable)

NAME OF FISCAL SPONSOR: If your organization is not a 501(c)(3), list the name of your San Francisco-based fiscal sponsor.

FISCAL SPONSOR CONTACT PERSON: Please identify a contact person from your fiscal sponsor

EMAIL: Please provide your fiscal sponsor's e-mail. Your fiscal sponsor will not be contacted until the contracting period.

PHONE: Please provide your fiscal sponsor's phone.

FISCAL SPONSOR'S SAN FRANCISCO ADDRESS: Must be located in San Francisco

Applicants who do not have a 501(C)(3), please enter the name of the Fiscal Sponsor who will be responsible for granting requirements. The fiscal sponsor will be required, upon receipt of the grant, to submit a form verifying:

- The sponsored organization's project is compatible or consistent with the fiscal sponsor's mission or purpose.
- The fiscal sponsor approves of the above referenced project, and has:
 - Reviewed the project.
 - o Will pass, upon awarding of funds, a board resolution for the adoption of the project.
 - o Accepted legal responsibility to document the status and progress of the project
- The fiscal sponsor is legally responsible for monitoring and controlling the expenditure of grant funds in keeping with the purpose of the grant.
- The fiscal sponsor is legally responsible for complying with the terms of the grant.

Upon awarding of funds, the fiscal sponsor will be asked to submit a copy of its IRS 501(c)(3) determination letter. The Board of Directors must formally approve a resolution agreeing to be "Fiscal Sponsor" for the "Grant Applicant," and must authorize the execution of the grant agreement. A copy of that resolution, certified by the Board Secretary, must be provided upon awarding of funds, if not previously provided.

organizational information

Some fields will auto-populate with the information you provided when you created a login and username. If you would like to overwrite information (for example, change the email address from the development person's email to the executive director's email), you may do so by entering new information into the fields on this page.

GRANT APPLICANT: ORGANIZATION NAME: Enter the name of the organization applying for the grant. If this is a collaboration that includes multiple entities, only include the name of the primary organization that will be the signatory on the grant.

FIRST NAME: Enter the first name of the person responsible for executing the grant and communicating with SFAC.

LAST NAME: Enter the last name of the person responsible for executing the grant and communicating with SFAC.

TITLE: Enter title of the person responsible for executing the grant and communicating with SFAC.

SF CORPORATE ADDRESS: Enter the physical corporate address of the organization applying for the grant. The organization must have a corporate address in San Francisco to be eligible for funding.

ADDRESS 1: Enter the physical corporate address of the organization applying for the grant.

ADDRESS 2: Only use this if you require a second line for your address

CITY: Enter the city for the physical corporate address of the organization applying for the grant

STATE: Enter the state for the physical corporate address of the organization applying for the grant

ZIP: Enter the zip for the physical corporate address of the organization applying for the grant

NUMBER OF THE SUPERVISOR'S DISTRICT in which your organization operates: District numbers can be found at: propertymap.sfplanning.org

MAILING ADDRESS IF DIFFERENT: Enter the mailing address of the applicant if different from the physical address.

ADDRESS 2: Only use this if you require a second line for your mailing address CITY: Enter the city for the mailing address of the organization applying for the grant STATE: Enter the state for the mailing address of the organization applying for the grant

ZIP: Enter the zip for the mailing address of the organization applying for the grant

EMAIL: Enter the contact email of the individual responsible for communicating with SFAC. Please ensure that this address is up to date since most communications from SFAC are via email.

PHONE: Enter the contact number for the individual responsible for communicating with SFAC.

WEBSITE: Enter the organization's website url.

project information

GRANT REQUEST AMOUNT: Organizations may ask for no more than 50 percent of their three-year average income of their operating budget (determined by the line: Revenue Less In-Kind minus Non-operating Revenue in the SFAC Data Arts Report), or up to \$20,000, whichever is less.

PROJECT SUMMARY: Provide a brief summary of the proposed project in 600 characters or less that starts with "SFAC funds will be used to support." For example: SFAC funds will be used to support the Chinese Cultural Center in producing "Nearness of Distance," a community arts project designed to engage single room occupancy (SRO) families. Matching world class artist Summer Mei Ling Lee with highly underserved working class families, the project tells one of San Francisco's most important class divide stories through art creation, oral history and memories.

artistic history

ORGANIZATION HISTORY: Describe your organizational history and highlight major accomplishments that are relevant to the proposed project. Outline moments in the organizations history that highlight its growth and exemplify the implementation of its mission, values and vision. Additionally, highlight a few pivotal accomplishments of the organization which have some relevance to the project being proposed. A well-articulated answer to this question helps to provide context while conveying confidence in the organization's ability to successfully carry out the proposed project.

quality of proposed project

TALK ABOUT THE ISSUE: Describe the targeted community including, if applicable, historically underserved communities such as people of color, LGBTQ, trans*, women, youth, disabled, and low income communities and communities with intersections of various marginalized identities and describe the areas of need facing these

communities this project is intending to address. Describe concretely how the arts will be used and are relevant to address this need.

SELECT ONE OR MORE OF ACIP'S GOALS THAT BEST ALIGN WITH YOUR PROJECT: Check the appropriate box(es) to help the panelists understand the focus of your project.

TALK ABOUT THE PROCESS: Describe concretely how the proposed project aligns with ACIP's arts-based social change goals selected above. Describe this project's relevance to the community and the process by which this arts-based project will foster social change, and impact the targeted communities. Answer in relation to the ACIP goals selected.

DESCRIBE HOW THIS PROJECT WILL ENGAGE AND INVOLVE MEMBERS OF TARGET COMMUNITY: ACIP prioritizes projects that actively engage and involve target community members in the creative/arts process. ACIP acknowledges that social change must center and engage the voices of those most impacted by social issues. How will this project support the target community's full involvement in the arts process? How involved will the target community be in creating content?

EXPLAIN HOW THE PROJECT LEADERSHIP TEAM IS FROM, OR REFLECTIVE OF, THE TARGET COMMUNITY: List the relevant experience and qualifications that demonstrate the leadership team's history of involvement, and why they are the right "fit" or "match" to implement this project. Communities that are most affected by an issue are best positioned to identify effective strategies for change in their communities.

DESCRIBE YOUR PLANS FOR DOCUMENTING AND EVALUATING THIS PROJECT. HOW WILL YOU EVALUATE IMPACT? (INCLUDE BOTH QUALITATIVE AND QUANTITATIVE RESULTS): Explain how you will know, and to what degree, you have met the project's goals. What will this look like? Sound like? How will you tell the story of the impact of this partnership using both qualitative and quantitative results? Clearly articulated outcomes will help panelists understand the impact of the proposed project and how you will measure success.

GRANT PLAN TEMPLATE: The Grant Plan outlines the primary activities that will take place during the grant window and the targeted outputs that the applicant hopes to achieve. If your project will require permits, make sure to figure out the time frame for obtaining them within your project. See example below for a model of a strong grant plan.

Activity Column: Applicants should break down the proposed project into no more than six primary activities. Each of these activities should be described succinctly in one sentence and clearly outline the steps needed to ensure a successful outcome.

Outputs Column: The Outputs Column represents the targeted quantitative measure for the corresponding activity. For example, this may be the number of artists that will be paid, the number of workshops that will be held, the number of rehearsals held, or the number of performances given.

Completed By Column: Each activity listed should have a target completion date that falls within the grant window.

EXAMPLE (ACIP):

Activity	Outputs	Completed by:
Work with SRO property managers and tenant coordinators to identify and engage families to participate in the project.	10 Families Identified 30 participants (age 6 to adult)	12/31/17
Conduct four art-making workshops for the families, led by artist.	4 Workshops	12/31/17
Host a community gathering to showcase the work created by the families.	40 participants	12/31/17
Document and archive the results of the workshop through interviews and surveys, with translation, to collectively form an oral history and archive the SRO families' experience.	1 documentation 20 Surveys	12/31/17
Submit SFAC final report	1 final report	7/30/18

ability to complete the project

The applicant is required to fill out two budget templates: Total Project Budget & Notes and SFAC Grant Budget & Notes. The Project Budget & Notes help panelists to understand the breadth and full cost of your project.

Please review the examples for each line item below in order to complete the form accurately.

Total Project Budget: CONTRIBUTED INCOME

For each line item under CONTRIBUTED INCOME, include notes that indicate the source of funding, if the organization has received funding from this source before, and whether the amounts are pending or secured for the proposed project.

Category	Notes	Costs
Project Income		
Contributed		
SFAC Grant Requested	Pending; received an OPG in 2014	\$ 20,000
Government-Federal	NEA grant: secured	\$ 10,000
Government-State	CAC grant: pending	\$ 5,000
Government-	SF City DCYF grant: secured	\$ 10,0000
Local/Municipal		
Business/Corporations	Target: secured	\$ 5,000
Foundations	Rainin Foundation: pending.	\$ 10,000
	(Received a grant in 2014)	
Individuals	5 Board members at \$300 each:	\$ 1,500
	secured	
Fundraising	Annual Gala: pending; raised	\$ 20,000
	\$25,000 at last year's gala	
Other (including in-kind and	In-kind marketing consultant	\$ 2,000
volunteer)	developing outreach plan \$2,000;	
	volunteer ushers (2/show) and box	
	office manager	
	Subtotal Contributed:	\$ 83,500

Total Project Budget: EARNED INCOME

For each line item under EARNED INCOME, include notes that indicate the source of funding, if the projected amounts are based on previous efforts and whether the amounts are pending or secured for the proposed project.

Category	Notes	Costs
Earned		
Admission/ticket sales	100 tickets at \$15 each: pending (based on prior year's event)	\$ 1,500
Tuitions/workshops/lecture fees	5 workshops at \$20 per person at 20 people	\$ 2,000
Product sale/concessions	Merchandise sales: pending (estimated based upon anticipated number of audience of 100)	\$ 5,000
Contracted services/performance fees		\$ O

Other		\$ O
	Subtotal Earned:	\$ 8,500
	Total Project Income	\$ 92,000
	(Contributed +Earned):	

Total Project Budget: PROJECT EXPENSE

The PERSONNEL category is used to list all supervisory, direct staff and support/clerical staff that work directly on the funded project. These are positions that are ongoing and vital to the organization and do not include stipends, honorariums, temporarily contracted services, or artist fees, which are reported elsewhere.

Expenditures should be based on total projected project expense. Notes should clearly outline who will be paid based upon an hourly rate and FTE of annual salary.

Category	Notes	Costs
Project Expense		
Personnel		
Salaries/wages	Artistic Director: 520 hours at \$26 per hour per year (.25 of annual salary of \$55,000 = \$13,500)	\$ 13,500
Benefits	10 percent of Artistic Director's wages	\$ 1,300
		\$ O
	Subtotal Personnel:	\$ 14,300

Total Project Budget: OPERATING EXPENSES

Expenditures should be based on total projected project expense. Notes should clearly outline the details of each line item. Please see examples below.

Category	Notes	Costs
Operating Expenses		
Fees: Administrative	Stipends to cover administrative tasks related to the project (2 individuals at \$20 hour for 10 hours=\$400)	\$ 400
Commission	Guest curator stipend (\$1,000 flat	\$ 1,600
fees/honorariums: Artistic	fee); Artist honorariums to participate in the show (5 at \$200 each = \$1,000); Workshop presenters (3 at 4 workshops at \$50 each = \$600)	

Fees: Technical / Production	Photographer to document 2 performances (\$500 flat fee); AV Tech (10 hours at \$100 per hour = \$1,000)	\$ 1,500
Advertising/marketing	Costs associated with publicizing new production: promotional postcards (\$500); postage (\$200); banner (\$300) = \$1,000	\$ 1,000
Equipment rental	Costs associated with new production: lighting (\$500); AV equipment (\$1,000); sound system (\$1,500) = \$3,000	\$ 3,000
Facilities/space rental	Costs for renting theater for 2 days for rehearsal and presenting new production: \$2,000	\$2,000
Fundraising expenses	Costs for creating a development brochure: printing (\$500); postage (\$200) = \$700	\$700
Insurance	One time coverage for the presentation of the new production = \$1,000	\$1,000
Internet/website	10 percent cost allocation for monthly website costs = \$100	\$100
Office supplies	General office supplies to support the new production.	\$200
Production/exhibition costs	Costs associated with the new production: Props (\$200); costumes (5 performers at \$300 each = \$1,500) = \$1,700	\$1,700
Program costs	General supplies to build new sets, including paint and lumber (\$1,000)	\$1,000
Professional services	Costs for graphic artist to design banner, promotional postcards, and development brochure: \$1,000	\$1,000
Software/hardware	New laptop (\$2,000) to support lighting design software (\$200) to be used in the new production. Half covered by SFAC grant	\$2,200
Other	Catering and beverages (covered by Target grant); volunteer ushers and box office manager; in-kind marketing consultant (\$2,000)	\$2,500

Subtotal Operating Expenses:	\$ 19,900

Total Project Budget: SUBCONTRACTORS

Expenditures for SUBCONTRACTORS should be based on total projected project expense. Notes can be more general: the name of the contractor and details about hourly costs and deliverables should be provided in the SFAC GRANT BUDGET & NOTES.

Category	Notes	Costs
Subcontractors	General Contractor (\$35,000);	\$ 56,000
	Strategic Planning Consultant	
	(\$15,000); Evaluation Consultant	
	(\$6,000)	

Total Project Budget: PROJECT NET

The amount under PROJECT NET equals TOTAL PROJECT INCOME minus TOTAL PROJECT EXPENSES. The amount shown under PROJECT NET can either be zero, which indicates that income and expenses are equal, or it can show a modest surplus.

Category		Costs
	Total Project Income	\$ 92,000

Category		Costs
	Total Project Expenses	\$ 90,200

Category		Costs
	Project Net	\$ 1,800

SFAC GRANT & BUDGET NETS

The SFAC GRANT BUDGET & NOTES template is for the proposed expenditures that will be covered by the SFAC Grant only. This template helps panelists and SFAC staff distinguish what the grant, if awarded, will be covering. The total proposed project budget should equal the total grant amount requested.

Please review the examples for each line item below in order to complete the form accurately.

Budget Category: PERSONNEL

The PERSONNEL category is used to list all supervisory, direct staff and support/clerical staff that work directly on the funded project. These are positions that are ongoing and vital to the organization and do not include stipends, honorariums, temporarily contracted services, or artist fees, which are reported elsewhere.

Category Instructions:

- o All salaries must be provided as an estimated number of hours dedicated to the project and the hourly rate, as well as the percentage of full-time equivalents (FTE).
- Costs should only reflect the portion that will be paid through the SFAC grant, if approved.
- o FTE should be calculated based upon a full-time salary (2,080 hours/year), even if the position is on a part-time basis.
- o If the grant is for a two year period (CEI & CRSP-L2), distinguish the expenses that will incur in the first year from the second year in the NOTES column: the COSTS column should include the totals for both years.

Examples of allowable expenses:

- A portion of program staff salary overseeing the proposed project.
- o A portion of the executive director's salary to support oversight of the project.
- o Administrative support to the project.

Examples of disallowable expenses for this budget category:

- o Artist stipends or fees.
- o Temporary, contracted services for technicians.
- Staff who are primarily volunteer and receive small stipends for their work. These expenses should go under COMMISSION FEES/HONORARIUMS

Acceptable documentation for this budget category:

o Payroll records, either internal or from a payroll service.

EXAMPLE (Two-year grant: CEI & CRSP-L2):

Category	Notes	FTE	Costs
Personnel:			
Position/Title:	400 hours at \$33 per hour per year	.20	\$26,400
Madeline Khan,	(.20 of annual salary of \$69,000		
Executive	times 2 years =\$26,400): to oversee		
Director	the strategic planning process		
Position/Title:	520 hours at \$26 per hour per year	.25	\$27,040
Chris Rock,	(.25 of annual salary of \$55,000		
Program	times 2 years = \$27,040): to support		
Director	oversight of the strategic planning		
	process		
Position/Title:	208 hours at \$19 per hour in year	.10	\$3,952
Geraldine	one only (.10 of annual salary of		
Wilson,	\$40,000=\$3,952): to provide		
Administrative	administrative support to the		
Assistant	strategic planning process		
	Subtotal Personnel:		\$47,392

Budget Category: FRINGE BENEFITS

The FRINGE BENEFITS category is used to list expenses directly related to employment. We highly encourage organizations to provide some form of health care to their staff. Also, individual artists may allocate a portion of their commission to health care costs.

Category Instructions:

- For organizations, costs can be shown either as a percentage of salary costs listed under PERSONNEL, or as a per person cost in the case of a health care stipend.
- o For individuals, costs can be shown either as a percentage of total costs paid or the full costs of health care.
- o Costs should not exceed 10 percent of the entire grant amount.
- Costs should only reflect the portion that will be paid through the SFAC grant, if approved.
- o Costs should be comparable to the FTE portion covered by the grant.
- o If the grant is for a two year period (CEI & CRSP-L2), distinguish the expenses that will incur in the first year from the second year in the NOTES column: the COSTS column should include the totals for both years.

Examples of allowable expenses:

- FICA and SUI
- o Workers Compensation
- o Health Benefits

Examples of disallowable expenses for this budget category:

- Vacation, sick time, or over time accruals for prior fiscal year.
- o Taxes or other amounts withheld from wages or salaries which have not actually been paid by grantee during the term of the grant agreement or which related to periods before or after the term of the grant agreement.

Acceptable documentation for this budget category:

- o Payroll records, either internal or from a payroll service.
- o Invoices from a health insurance provider.
- o Invoice from employee for the health stipend
- o Statement from a retirement benefit provider.

EXAMPLE:

Category	Notes	Costs
Fringe Benefits:		
Position/Title:	10 % of \$13,200 for full health care	\$1,320
Madeline	coverage	
Khan,		
Executive		
Director		

Position/Title:	15% of \$12,000 annual cost of health	\$1,800
Chris Rock,	care coverage	
Program		
Director		
Position/Title:	\$150 per month for 12 months cost for	\$1,800
Ai Wei Wei,	Affordable Healthcare Coverage	
Artist		
	Subtotal Fringe Benefits:	\$4,920

Budget Category: COMMISSION/FEES/HONORARIUMS

The COMMISSION FEES/HONORARIUMS line items include costs associated directly with the proposed project. Individuals that are either salaried or hourly and are considered to be employees of the organization, such as executive directors, artistic directors, managing directors or administrative assistants, should be indicated under PERSONNEL unless they are primarily volunteers and receive small stipends for their work.

Category Instructions:

- o The amounts should only reflect the portion that will be paid through the SFAC grant, if approved.
- o If the grant is for a two year period (CEI & CRSP-L2), distinguish the expenses that will incur in the first year from the second year in the NOTES column: the COSTS column should include the totals for both years.

Examples of allowable expenses:

- Administrative: Stipends to individuals to support the administrative component of the proposed project.
- o Artistic: Curator fee; guest choreographer fee; honorariums to artists to participate in a show.
- o Technical & Production: Photographer to document a workshop; audio/visual technician to set up sound for a performance.

Examples of disallowable expenses for this budget category:

o Payments to individuals that are part of the organization's staff.

Acceptable documentation for this budget category:

o Invoice from the administrator, artist or technician.

EXAMPLE:

Operating Expenses:		
Category	Notes	Costs
Fees:	Stipends to cover administrative tasks related to	\$400
Administrative	the project (2 individuals at \$20 hour for 10	
	hours=\$400)	
Commission	Guest Curator stipend (\$1,000 flat fee); Artist	\$2,600

Fees /	honorariums to participate in the show (5 at	
Honorariums:	\$200 each = \$1,000); Workshop presenters (3 at	
Artistic	4 workshops at \$50 each =\$600)	
Fees:	Photographer to document 2 performances	\$1,000
Technical &	(\$500 flat fee); AV Tech (10 hours at \$100 per	
Production	hour = \$1,000);	

OPERATING EXPENSES

Category Instructions:

- Costs should only reflect the portion that will be paid through the SFAC grant, if approved.
- o Notes should clearly indicate how the expenses support the activities outlined in the Grant Plan.
- o If the grant is for a two year period (CEI & CRSP-L2), distinguish the expenses that will incur in the first year from the second year in the NOTES column: the COSTS column should include the totals for both years.

Examples of allowable expenses:

- o Advertising & marketing: promotional materials; printing costs; banner ads.
- o Equipment rental: lighting rental or AV rental for a production.
- o Facilities/space rental: a cost allocation for the organization's space; theater rental for a performance; classroom rental for workshops.
- o Fundraising expenses: (CEI & CRSP-P only) costs associated with a special event; postage and printing for development materials.
- o Insurance: a cost allocation for general liability, automobile and/or workers compensation; cost for one-time liability coverage for a special event.
- Internet/website: a cost allocation for hosting a domain.
- Office supplies: general office supplies used by staff in the operation of the program.
- Production/exhibition costs: general materials and supplies for mounting a new exhibit; costumes.
- Program costs: art supplies; instruments; music CDs; video equipment integral to the artistic practice.
- Professional services: payments to professionals for a highly technical or specialized service, such as: website developer; computer programmer; lighting designer.
- Software/hardware: editing software; CSM database.
- Other: allowable expenses not covered in the aforementioned line items.
 Details and explanation are required.

Examples of disallowable expenses for OPERATING COSTS:

- o Costs associated with payroll for an employee of the organization.
- o Catering or beverage expenses.

Acceptable documentation for this budget category:

o Invoices and proof of payment.

EXAMPLE:

Operating Expenses:			
Category	Notes	Costs	
Advertising & Marketing	Costs associated with publicizing new production: promotional postcards (\$500); postage (\$200); banner (\$300) = \$1,000	\$1,000	
Equipment Rental	Costs associated with new production: lighting (\$500); AV equipment (\$1,000); sound system (\$1,500) = \$3,000	\$3,000	
Facilities / Space Rental	Costs for renting theater for 2 days for rehearsal and presenting new production: \$2,000	\$2,000	
Fundraising Expenses	Costs for creating a development brochure: printing (\$500); postage (\$200)	\$700	
Insurance	One time coverage for the presentation of the new production (\$1,000) Half covered by SFAC grant = \$500	\$500	
Internet/website	10 percent cost allocation for monthly website costs = \$100	\$100	
Office supplies	General office supplies to support the new production.	\$200	
Production / exhibition costs	Costs associated with the new production: Props (\$200); costumes (5 performers at \$300 each = \$1,500)	\$1,700	
Program costs	General supplies to build new sets, including paint and lumber (\$1,000)	\$1,000	
Professional services	Costs for graphic artist to design banner, promotional postcards, and development brochure: \$1,000	\$1,000	
Software / hardware	New laptop (\$2,000) to support lighting design software (\$200) to be used in the new production. Half covered by SFAC grant	\$1,100	
Other	N/A	\$O	

Budget Category: SUBCONTRACTORS Category Instructions:

o Costs should only reflect the portion that will be paid through the SFAC grant, if approved.

- o Subcontractors are non-staff individuals, organizations or companies that provide a service directly in fulfillment of the activities outlined in the Grant Plan and are required to uphold contractual obligations.
- o Each service should be provided as an estimated number of hours dedicated to the project and the hourly rate wherever possible.
- o If the grant is for a two year period (CEI & CRSP-L2) then distinguish the expenses that will incur in the first year from the second year in the Notes column: the Costs column should include the totals for both years.

Examples of allowable expenses:

- o HVAC contractor to upgrade the air conditioning system in a theater.
- o General contractor to upgrade restrooms to be ADA compliant.
- Consultant to lead a year-long strategic planning process for the organization.
- Evaluator to develop a comprehensive evaluation strategy for the organization.

Examples of disallowable expenses for OPERATING COSTS:

o An employee of the organization working to meet the deliverables of the Grant Plan.

Acceptable documentation for this budget category:

- o Signed contract or MOU containing a clear scope of work and rate of compensation.
- o Invoice

EXAMPLE:

SUBCONTRACTORS		
Category	Notes	Costs
Name: P.	Bathroom upgrades to comply with ADA	\$35,000
Rogers Nelson,	standards: Permits (\$1,000); materials (\$10,000);	
General	labor (\$20,000); contingency (\$4,000) =	
Contractor	\$35,000	
Name: R.	Strategic planning consultant to lead the	\$15,000
Asawa,	organization, board of directors, and	
Consultant	stakeholders through a year-long planning	
	process: 200 hours @ \$75 per hour = \$15,000	
Name: Y.	Evaluation consultant to develop a	\$6,000
Kochiyama,	comprehensive evaluation plan for the	
Consultant	organization's programming: 100 hours @ \$60	
	per hour = \$6,000	

Budget Category: ADMIN / INDIRECT

Category Instructions:

A maximum of 10 percent of the total grant award is allowable.

Examples of allowable expenses:

- A cost allocation for janitorial services.
- A cost allocation for utilities.
- A cost allocation for accounting or payroll services.
- o Audit expense.
- Fiscal sponsorship fees.

Examples of disallowable expenses for this budget category:

o Costs that are represented in other line items.

Acceptable documentation for this budget category:

No documentation is required for this line item.

STAFF MEMBERS AND KEY PERSONNEL: List the primary individuals that will be involved in the proposed project as well as a brief description of their role and duties.

PARTNERS AND COLLABORATORS: Include a list of partners and collaborators and include their role in executing the proposed project. This should include any non-arts entities, vendors, and merchants that will be involved, if applicable.

BOARD OF DIRECTORS: Include a list of the organization's Board of Directors with their affiliation, length of time served, and term expiration.

BOARD PRESIDENT CONTACT INFORMATION: Please include the name and contact information for your organization's Board President.

supporting material

Below is a list of required items to be uploaded. Please read the instructions and then scroll to the bottom of the page to enter description(s) of work sample(s) and to upload the required documents.

ATTACH PROOF OF SF CORPORATE ADDRESS: Attach verifiable proof that the organization has a corporate address in San Francisco. This may be in the form of the IRS Tax Determination Letter, a utility, lease, mortgage statement, business license, or preprinted financial statement.

ATTACH A LIST OF YOUR ORGANIZATION'S ARTS ACTIVITIES FOR THREE YEARS: FY14-15, FY15-16, and the current year ending June 30, 2017. Please note, to be eligible for this grant, you must have held four publically accessible events that span from October 2014 to the grant deadline.

ATTACH A DATA ARTS SFAC FUNDERS REPORT AND BUDGET NOTES if you are an arts organization and were not prompted to fill out the Organizational Budget template.

Applicants are required to submit an SFAC Funder Report from the DataArts website <u>culturaldata.org/</u> for your three most recently completed fiscal years. If six months have passed since your year closed, it should be entered into your DataArts profile.

Panelists will use your DataArts Funder Report to better understand your organization's financial position.

Please remember to include typed notes that correspond with your DataArts SFAC Funders Report. Detailed notes provide panelists with a greater understanding of your organization's financial health.

- Organizations with a reserve or operating surplus should provide notes that explain your reserve policy or plans for use of the surplus.
- Organizations with accumulated deficits must provide notes that detail how the deficit developed and plans for the deficit reduction.
- Organizations that hold outstanding loans or have defaulted on loans must include notes that provide sufficient explanatory details.

Please remember to include typed notes that correspond with your DataArts SFAC Funders Report. Detailed notes provide panelists with a greater understanding of your organization's financial health.

- Organizations with a reserve or operating surplus should provide notes that explain your reserve policy or plans for use of the surplus.
- Organizations with accumulated deficits must provide notes that detail how the deficit developed and plans for the deficit reduction.
- Organizations that hold outstanding loans or have defaulted on loans must include notes that provide sufficient explanatory details.

ATTACH LETTER OF SUPPORT FROM PARTNERING ORGANIZATION

Please attach a letter of support (up to two pages) from your partners for this proposal. The letter should convey the depth and breadth of the relationship, and the reason(s) why this partnership is so promising. This letter should be written by, and reflective of the "voice" of the partner. Use these instructions and questions to guide your letter:

For ACIP-ARTS: Partnering community based organizations should:

- Provide official mission and vision. Describe history, programming, services, experience and/or investment in working in the specific neighborhoods, communities or constituencies served by the project.
- Answer the following question: How does this project fit with or further your mission, purpose, programming and/or services? Which part(s) of this project excites you? Why?

- If appropriate, letter may address how this project shifts the way the identified social issue has been addressed historically in the organization and neighborhood/community?
- For ACIP-CBO's: Arts partners should:
- Describe artistic history, outlining programming, services, experience and/or investment in 1) arts and culture, and 2) working in the specific neighborhoods, communities or constituencies served by the project.
- All arts partners should answer the following question: How does this project fit with or further your vision for social change and your arts-based goals? Which part(s) of this project excites you? Why?
- If appropriate, letter may address how this project shifts their arts based programming or practice, or shifts way the identified social issue has been addressed historically in your organization and/or neighborhood/community?

ATTACH WORK SAMPLES: Please read these instructions before filling out the Work Sample Template and submitting your work samples online. Panelists will review your work samples in advance of the panel meeting to learn about your artistic history, aesthetics, audience, and capacity. Samples that fall outside of the instructions given will be removed. Samples exceeding the limit will not be viewed.

Submit samples that:

- Demonstrate your skills in the art form(s), manifestation or treatment of ideas. Press clippings or news articles are not appropriate work samples.
- Demonstrate high production quality with clarity of sound and image. A good quality audio file of a performer is better than a video of a performer with poor sound quality.
- Are from the last two years.
- Are relevant to the proposed project. If the most relevant project is older than two years, we recommend a balance of newer and most relevant samples.
- Show high quality documentation of an excerpt of a work-in-progress if your proposal hinges on a project already underway. Must set the proper context for the stage of work being shared.
- Show at least two minutes of a work so that the panelists can immerse themselves in the content.
- Provide a glimpse of your audience.

Do not submit samples that:

- Are trailers or collages of performances that reflect more on the skill of your documenter than your own work.
- Direct panelists to look at whole websites without specific instructions indicating content that falls within the limits below.
- Add up to more than four minutes of playback time.
- Are links to sites that require work samples to be downloaded (e.g. Dropbox).

WORK SAMPLE INSTRUCTIONS

Please refer to the instructions below for the limits for submission based upon media type. Material and time limits are strict. The template indicates a maximum of eight work samples. Only fill out the template to reflect the number of work samples that you are submitting.

Work sample descriptions must include:

- Title, date, venue, length of work, dimensions, genre, and medium.
- If the work was done in collaboration with other organizations, presenters, or artists, state your role in the production.
- Explain the sample's relevance to your proposed project if:
 - o the proposed project is a major departure from the style, genre, or discipline presented in your work sample;
 - o the sample document is a work-in-progress; and/or
 - the work is with a collaborator or commissioned artist outside of your usual work.

FORMAT INSTRUCTIONS

Work samples that cannot be uploaded must be hosted online through your website or a third party platform. Please be sure to include working links and include log in instructions if your content is restricted.

You may submit a combination of media formats, but are limited to two media types.

Example: You may combine media types to include a 1-minute song and a 3-minute video; 4-images and 2-minutes of video; or two 2-minute songs. Three 1-minute videos/songs is permissible only if one is that of a collaborator.

If panelists cannot access your work samples, they will not be reviewed.

AUDIO/VIDEO

- The audio and video samples should have clarity of sound and/or image.
- Audio and video work samples must be hosted online through a third party platform (SoundCloud, Vimeo, YouTube, etc.).
- Provide URLs to the audio or video work samples; include any necessary information on required plug-ins, passwords, or navigation paths.
- Include instructions and time-stamps that cue panelists to the portion you want played.
- 480 x 360 video resolution is suggested.
- Each video or audio files can be four minutes maximum; two minutes combining with other medium.

IMAGES

- Must be PDF or JPEG.
 - May combine all of your images into one single PDF file or upload each image in a separate file.
 - o Image size should be consistent; 800 x 600 pixels is suggested.
 - Maximum size for each image is 5MB.
- Eight images maximum; four if combining with other medium.

FILM TREATMENTS, LITERARY MANUSCRIPTS, AND PUBLICATIONS

- Must be PDF or Word. If formatting needs to be preserved, please submit a PDF.
- Include your name and the genre of your sample. Note if this is an excerpt.
- Maximum size for each document is 5MB.
- 10 page maximum; five page if combining with other medium.

SCRIPTS

- Must be PDF or Word.
- Maximum size for each document is 5MB.
- 20 page maximum; 10 page maximum if combining with other medium.

ALWAYS TEST YOUR FINAL WORK SAMPLE BEFORE SUBMITTING

demographics survey

Please answer the questions to the best of your ability. Note that any data you provide will not be seen by panelists or used in the evaluation of your application. Instead, it will be used to evaluate and inform outreach and technical assistance strategies for SFAC, and also to report out to our communities. We ask demographics for the following:

RACE/ETHNICITY:

- Does your organization primarily serve people of color? Answer "yes" if more than 50 percent of your artists and/or audience are people of color. And/or your mission statement explicitly mentions communities of color.
- If you answered "yes" that your organization primarily serves people of color, please select which communities of color your organization primarily serves (only select communities that make up 25 percent of your artists/audience served). If you selected "no"/"decline to state," you can leave this section blank.
- Please note: We selected these categories based on the largest populations in San Francisco (according to citywide demographic data).

GENDER:

- Does your organization primarily serve women? Answer "yes" if more than 50 percent of your artists and/or audience are women. And/or if your mission statement explicitly mentions women.
- Does your organization primarily serve trans or non-binary gender communities? Answer "yes" if more than 50 percent of your artists and/or audience are trans or gender non-binary. And/or if your mission statement explicitly mentions trans or gender non-binary communities.

SEXUALITY:

Does your organization primarily serve lesbian, gay, bisexual, queer, or

two-spirit communities? Answer "yes" if more than 50 percent of your artists and/or audience are LGBQ or two-spirit. And/or if your mission statement explicitly mention LGBQ or two-spirit communities.

IMMIGRANT COMMUNITIES:

 Does your organization primarily serve immigrant communities? Answer "yes" if more than 50 percent of your artists and/or audience are immigrants. And/or if your mission statement explicitly mention immigrant communities.

DISABILITY:

 Does your organization primarily serve the disabled community? Answer "yes" if more than 50 percent of your artists and/or audience are disabled. And/or if your mission statement explicitly mention the disabled community.

YOUTH:

 Does your organization primarily serve children and youth (0-24 years old) and/or family with children and youth (0-24 years old)? Answer "yes" if more than 50 percent of your artists and/or audience are 0-24 years old. And/or if your mission statement explicitly mention serving children and/or youth.

DID REPRESENTATIVES OF YOUR ORGANIZATION ATTEND ANY OF SFAC'S TECHNICAL ASSISTANCE WORKSHOPS?

- Grants Management system/Online Application Orientation: These were workshops orienting applicants on how to use the online system (how to create a log-in, etc.)
- Grants Programs Informational Workshops: Sessions that went more in depth into the content of the applications and grant categories for SFAC.
- One-on-One Sessions with SFAC staff (scheduled in 15 minute intervals).

certification

This certification page confirms that all the information in the application is accurate to the best of your knowledge. An authorized user from the organization and/or individual artist must "sign" this section by typing in a name, checking off a box, and dating it. This is the final form you must complete before validating and submitting your application.

Click Save and Validate.

Validate and Submit

- 1. When you land on the Validate and Submit page, the system will automatically begin validating all of your data and check if any required fields are missing data.
- 2. If any required information has not been completed it will show up as an error. Click on the generated hyperlink to be taken back to the page with the error and fix the error. You can add the missing data, fill out the field, or delete text. Save the form again and jump directly back to the "Validate and Submit" form by going to the navigation bar on the left of the screen.
- 3. Lastly, if your application validates successfully, you are satisfied with your application, and all the uploaded materials are present, click the green "Submit" button at the end of the application.
- 4. The system will pop up a notice and let you know that your application was successfully submitted. Click "Okay".
- 5. Your information will be sent directly to SFAC and you will immediately receive an email confirming that the application has been successfully received.

After You Submit the Application

- 1. You will be directed to the "My Data" tab on the Dashboard.
- 2. If you want to view specific forms in the application, or change the information on the application (address, phone, website) click on the first icon (stack of papers) and jump to the form within the application.
- 3. If you want to view your support materials, you can click on the second icon (landscape image) and a slide show will appear.
- 4. If you want to download your support materials, you can click on the third icon (arrow down).
- 5. If you want a hard copy of the application, you can click on the fourth icon (printer).
- 6. You will receive an email from SFAC confirming that the application has been received.
- 7. At this point, you will no longer be able to change your application; the application status will appear as "Received (Eligibility Pending)" you may not edit your application in any way.
- 8. If you would like to make any changes to the application before the deadline, please contact the program officer.

9. Sometime after the deadline, you will receive another email confirming whether your grant eligibility has been approved or not. The application status will appear as either "Received" or "Ineligible/Incomplete"

Read Only Status

1. If you have not submitted your application, or if a deadline has passed, your application will become read-only.