Pathways to Promotion:

A Gender Analysis of the San Francisco Police Department

ELIZABETH NEWMAN, POLICY & PROJECTS DIRECTOR SAN FRANCISCO DEPARTMENT ON THE STATUS OF WOMEN

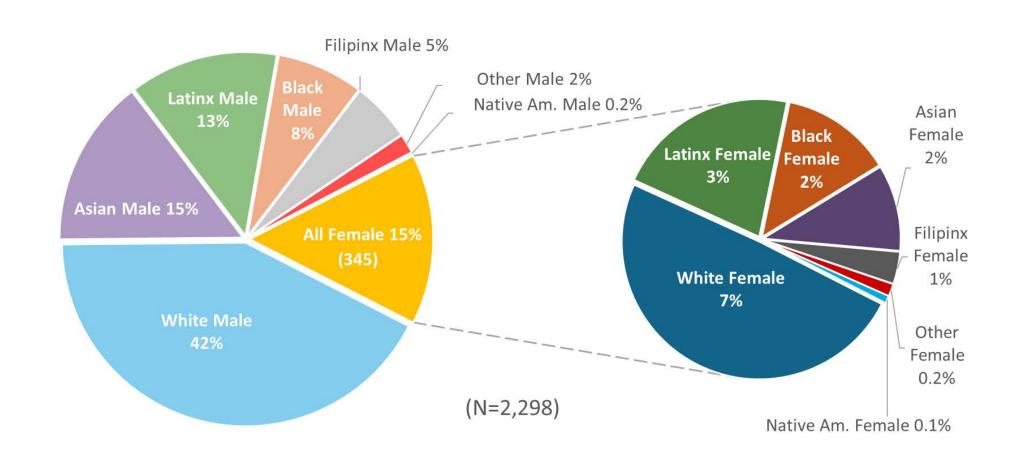
JANUARY 8, 2020

Background

1973	Discrimination Lawsuit
1979	SFPD Consent Decree
1998	End of Consent Decree
	SF CEDAW Ordinance
2018	Gender Analysis of SFPD



Demographics of Sworn Workforce



Hiring



Pass Rate

Women

Men

Application

94%

vs **97%** **Written Test**

75%

vs **79%** **Physical Test**

64%

vs **96%** **Academy**

73%

vs **81%** **Field Training**

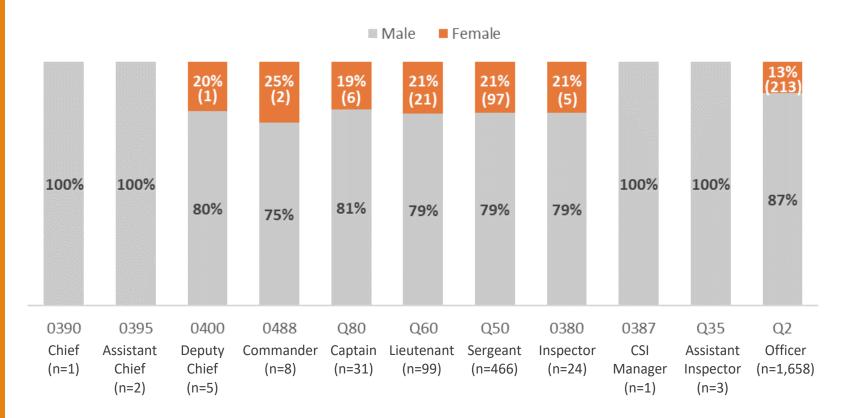
82%

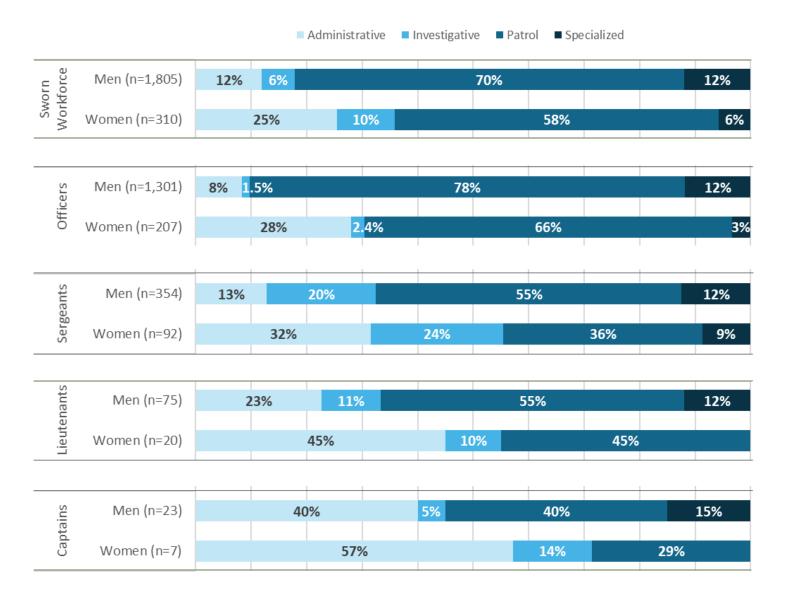
vs **70%**

Rank

"I long for the day when women can vie for any position and not the one and only vacancy from the retirement of another female. It creates an environment of The Hunger Games between female candidates."

SFPD Sworn Workforce by Rank and Gender





Assignment

"You're there as the buyer or VICE girl, never on the arrest team learning how to write search warrants."

Promotions

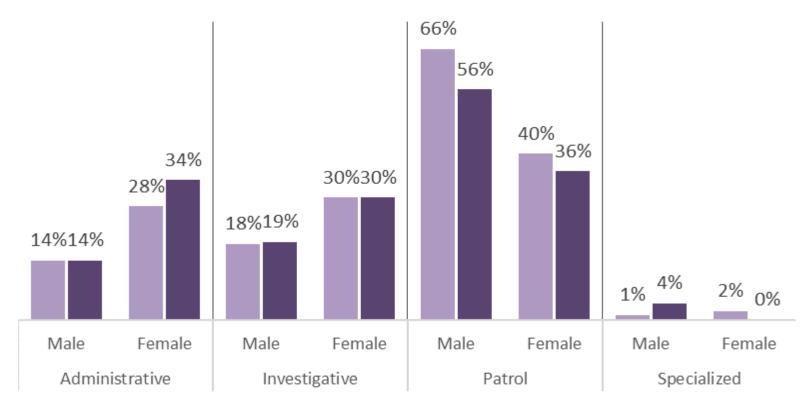
"The problem is that you are taking the chance when you take this [promotional] test that you can end up behind a desk...

So if you're a female and you're on patrol and you like it...

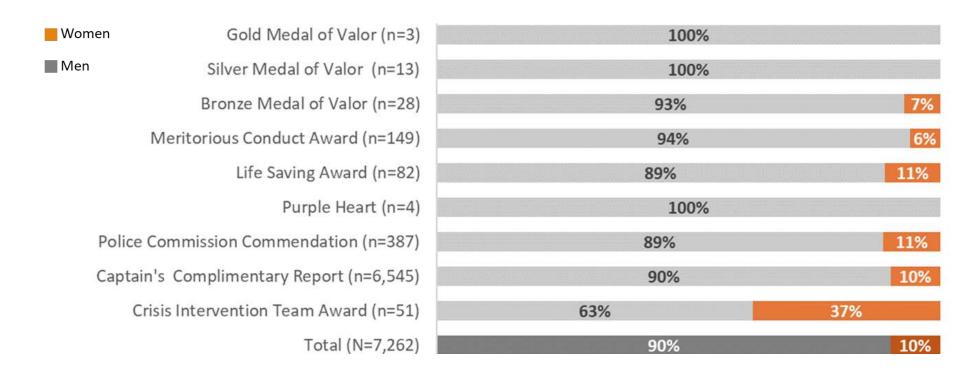
It's a gamble."

Distribution of Assignments for Promoted Officers by Gender





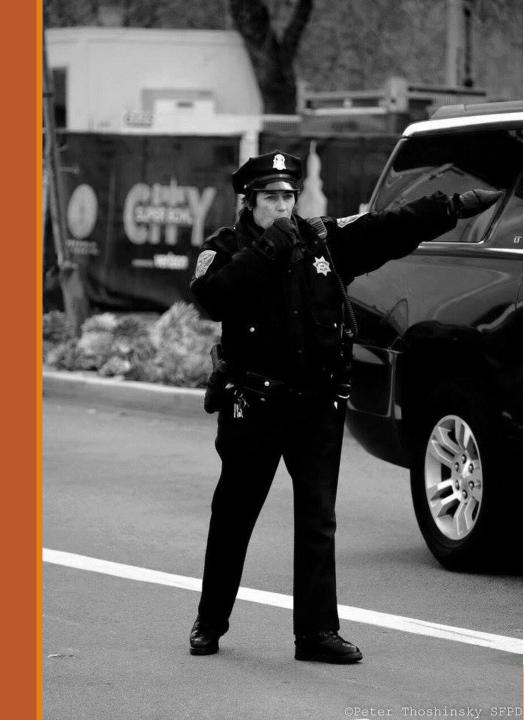
Recognition



"You have some guys with two years that will have stacks of commendations and then I got written up for one and **they returned it.**They said, 'we don't like the wording'...And it's gone, like, no commendation."

Recommendations

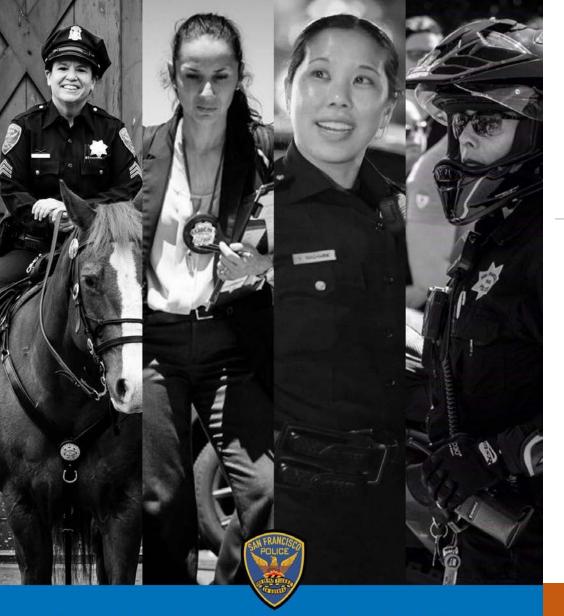
- I. Establish mentorship opportunities.
- II. Diversify assignments and units.
- III. Improve communication in hiring.
- IV. Increase transparency in promotions.
- V. Ensure equity in training opportunities.



Recommendations

- VI. Eliminate bias in evaluations.
- VII. Increase flexibility and transparency in scheduling.
- VIII. Address women's unique needs.
- IX. Foster a culture of equity and inclusion.





Special thanks to:

- San Francisco Police Department
 William Scott, Chief of Police
 Robert Moser, Assistant Chief
- Police Officers' Association Women's Action Committee
- Department of Human Resources

NOW'S THE TIME

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