# Health Care Security Ordinance: Self-funded Health Plan Calculations

Office of Labor Standards Enforcement (OLSE)

January 10, 2020

<table>
<thead>
<tr>
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<tbody>
<tr>
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</tr>
</tbody>
</table>
Agenda

1. HCSO Background
2. New Rules for Self-Funded Plans
3. Calculating Average Expenditures for 2019
4. Making Top-off Payments
5. Best Practices
Office of Labor Standards Enforcement (OLSE)

Enforces an array of San Francisco labor ordinances.

OLSE has investigative authority & enforcement power, and offers technical assistance for employers.

https://sfgov.org/olse/
The Health Care Security Ordinance (HCSO) requires covered employers to make health care expenditures for covered employees at a specific rate.

- **2019 Large Employer rate was $2.93/hour.** (For a full-time employee, this equates to $503.96/mo, $1,511.88/Q, $6,047.52/yr).

- Large employers are those with 100 or more employees worldwide.

- New Rules in effect October 29, 2017 changed how the City evaluates expenditures under self-funded insurance plans.

- **Full text of HCSO Rules available at** [http://sfgov.org/olse/hcso](http://sfgov.org/olse/hcso)
Recap: Rules for Self-funded Insurance

• Background to Oct. 2017 HCSO Rules changes:

  1) Employers may no longer use the COBRA premium rate to calculate their required health care expenditures (beginning 1/1/18);

  2) For self-funded plans in which the employer pays claims as they are incurred, the employer may calculate the health care expenditures on an annual basis;

  3) If the employer’s annual spend fell short of the HCSO expenditure rate, the employer must make “top-off” payments for employees enrolled in these plans by the end of February of the following year.
Remember, all other provisions of HCSO still apply!!!

• Quarterly spending deadlines still apply to employees who are covered by the HCSO and are:
  • Enrolled in fully-funded health plans;
  • Choose not to enroll in your company’s insurance;
  • Are not eligible for your company’s insurance.
Self-Funded Insurance Plan Calculations

**HCSO Rule 5.9**

- **5.9(a): employer pays a fixed monthly premium to a carrier**
  - the premiums are the cost, and employer must satisfy the spending requirement each quarter.

- **5.9(b): employer pays claims as they are incurred**
  - the employer may look at the annual spend
  - Note: for employees enrolled in traditional insurance plans, or employees who are not enrolled in the company’s insurance, the regular quarterly deadlines still apply.
  - How does the employer assess the annual “cost” of the plan?
Average Expenditure Calculation

Total Employer Spending* ÷ Total Hours Payable = Average Hourly Expenditure Rate

*Employer spending does NOT include premium contributions from employees! You MUST subtract employee share of cost from amounts spent by employer.
Calculation Notes – Uniform Health Plans

• See Rule 5.8 and FAQ D9.

• Employers are only permitted to average expenditures for employees enrolled in a uniform health plan.

• Only average expenditures for employees must be on the same uniform plan
  ▪ Kaiser Bronze cannot be averaged with Kaiser Silver
Calculation Notes – Geography and Max Hours

• Employer can opt to average total costs and total hours for:

  A. all employees in the plan, or *nationwide*

  B. all “Covered Employees” (San Francisco only) in the plan, or

  C. Expenditures for all employees in the plan nation-wide and an estimated hours per employee of 172 hours per month.

• Note: HCSO requires expenditures for a maximum of 172 Hrs./Mo. A full-time employee will have 2064 hours in a year (not 2080).
Calculation Notes – Time Frame

• To be compliant, the employer must demonstrate that “the preceding year’s average hourly expenditures meet or exceed that year’s expenditure rate.” (Rule 5.9(b)).

• OLSE interprets Rule 5.9(b) to mean that a self-funded health plan may comply when the employer pays claims as they are incurred, and that calendar year’s average hourly expenditures meet or exceed that calendar year’s expenditure rate. This was recently updated on OLSE’s website under Administrative Guidance D10.

• For example, in early 2020, when employer assesses the cost of its 2019 plan, it must determine whether the 2019 average hourly expenditures meet or exceed the 2019 expenditure rate.
Calculation Notes – Included Expenses

• Count only claims paid in 2019 (not claims incurred).
• Claims paid for dependents enrolled in the plan may also be included, assuming those claims are paid by the employer.
• Remember, if employees pay premiums, you must subtract those dollar amounts from the claims.
Calculation Notes – Included Expenses:

• What is a “claim”? → Amounts paid directly to medical providers. Also includes expenditures that qualify as tax-deductible medical expenses under I.R.S. Publication 502, sec. 213—as well as medical care, services or goods having substantially the same purpose or effect. (See Rule 5.11 and Admin. Guidance E.5)

• Some types of reasonable fees may be included as expenditures; for example, stop loss insurance.

• Other fees cannot be included as expenditures; for example, consulting fees, or fees associated with compliance with other laws.
  
  • Contact OLSE for more information regarding which fees are acceptable.
Refunds

• If employer receives a refund for a “good claims year,” the amount refunded may not be included in the expenditure calculation. How does this work?
  • If employer receives a refund, or confirmation of the refund amount, prior to end of Feb., simply subtract that amount from the “claims” amount.
  • If employer receives a refund after it’s done the Feb. calculations, it must do a second round of top-off payments to the HCSO-covered employees.
Self-Funded Calculation Example

Option A: Nationwide Average

Acme Employer 350 employees enrolled in the self-funded plan. 300 are full-time and 50 are part-time employees working 20 hrs/week.

<table>
<thead>
<tr>
<th>Total Claims Paid by Employer</th>
<th>Total Payable Hours</th>
<th>Average Hourly Expenditure</th>
<th>Compliance</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,508,000</td>
<td>300 FT employees (x2064 hrs) and 50 PT employees (x1032 hrs) = 670,800 hrs</td>
<td>$1,508,000 / 670,800 Hrs. = $2.248 per Hr. (round to $2.25)</td>
<td>$2.25 per hour falls short of the 2019 Large Employer rate of $2.93.</td>
</tr>
</tbody>
</table>

Do NOT count employee’s share of premium (subtract it if needed)

Include paid vacation hours, sick time, etc. (172 Hr. /mo. maximum)

Calculation: Total Claims Paid / Total Payable Hours

Employer must make additional expenditures of $.68 per Hours Payable to each employee covered by the HCSO.
**Self-Funded Calculation Example**

Option B: Covered Employee-only Average

25 SF employees enrolled in the plan are all covered by the HCSO.

<table>
<thead>
<tr>
<th>Claims Paid by Employer for SF Employees</th>
<th>SF Payable Hours</th>
<th>Average Hourly Expenditure</th>
<th>Compliance</th>
</tr>
</thead>
<tbody>
<tr>
<td>$120,000</td>
<td>25 Employees x 2064 Hrs. = 51,600 Hrs.</td>
<td>$120,000 / 51,600 Hrs. = $2.325 per Hr. (round to $2.33)</td>
<td>$2.33 does not meet the 2019 Large Employer rate of $2.93.</td>
</tr>
</tbody>
</table>

Do NOT count employee’s share of premium (subtract it if needed).

Include paid vacation hours, sick time, etc. (172 Hr./mo maximum)

Calculation: Total Claims Paid / Total Payable Hours

Employer must make additional expenditures of $.60 per Hours Payable to each employees covered by the HCSO

Office of Labor Standards Enforcement
### Self-Funded Calculation Example

**Option C:** Employer can’t isolate SF claims, and can’t match up nationwide hours with nationwide enrollment info.

<table>
<thead>
<tr>
<th>Claims paid for all employees enrolled nationwide</th>
<th>Use 2064 annual payable hours (172/mo)</th>
<th>Average Hourly Expenditure</th>
<th>Compliance</th>
</tr>
</thead>
<tbody>
<tr>
<td>$3,500,000 claims paid for 950 employees enrolled</td>
<td>950 employees enrolled x 2064 Hrs. = 1,960,800 Hrs.</td>
<td>$3,500,000 / 1,960,800 Hrs. = $1.78 per Hr.</td>
<td>$1.78 does not meet the 2019 Large Employer rate of $2.93.</td>
</tr>
</tbody>
</table>

*Total # employees enrolled during calendar year, regardless of length of enrollment.

Use 2064 figure as a stand-in since e’er does not know actual payable hours for enrollees.

Calculation: Total Claims Paid / Total Payable Hours = hourly rate

Employer must make additional expenditures of $1.15 per Hour Payable to each employees covered by the HCSO.
Account for Other Health Care Expenditures

• Dental
• Vision
• HSA Contributions (employer only)
• Other irrevocable spending for Health Care Services

Example: Self-funded medical plan is valued at $2.25/hr.

<table>
<thead>
<tr>
<th>Anna is enrolled only in the medical plan.</th>
<th>Beth is enrolled in the medical plan and the dental plan valued at $.12/hr</th>
<th>Carlos is enrolled in medical, dental, and got HSA contributions of $.60/hr.</th>
</tr>
</thead>
<tbody>
<tr>
<td>$2.93 - $2.25 = hourly shortfall of $.68 for Anna</td>
<td>$2.93 - $2.25 - $.12 = hourly shortfall of $.56 for Beth</td>
<td>$2.93 - $2.25 - $.12 - $.60 = no shortfall for Carlos (employer exceeded the spending requirements)</td>
</tr>
</tbody>
</table>
Questions?
Self-Funded Calculations
Self-Funded Insurance Plan Top-offs

• If average expenditures fall short of the required amount for 2019, the employer must make “top-off” payments by February 29, 2020.

• See HCSO Rule 5.10(3):

If an employer with a self-funded/self-insured plan fails to make the required Health Care Expenditures during a calendar year, that employer shall have until the last day of February of the following calendar year to “top off” the expenditures and find another way to spend the required amount on behalf of the Covered Employees.
Self-Funded Insurance Plan Top offs:

**Who** to make top-off payments for:

- Only employees covered by the HCSO (in San Francisco).
  - Even if average expenditures were calculated using a nationwide average, top-off payments are owed only to the SF employees.
  - Payment shall be made on a pro rata basis based on the number of hours worked by the employee during the calendar year.
  - Former employees should also get top-off payments.
Calculating the Top-off Payment Example

• Nationwide, Acme Employer has **200 full-time employees** & **50 part-time employees** who all work 20hrs per week. All are enrolled in the same self-funded medical plan.

• **10 full-time employees** and **5 part-time employees** work in **San Francisco** and are covered by the HCSO.

• After completing the uniform coverage calculation, Acme determines that its nationwide average hourly expenditure in 2019 was **$2.25/Hr.**

• This is **$0.68/Hr. less than the $2.93/Hr. expenditure requirement** for Large Employers in 2019.
Calculating the Top-off: Example A
(employer calculated a $.68 shortfall)

<table>
<thead>
<tr>
<th>Payable Hrs in 2019 per Employee</th>
<th>Shortfall</th>
<th>Employees in SF covered by the HCSO</th>
<th>Total Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>Part time 86 hrs x 12 mo. = 1032</td>
<td>$0.68/hr x 1032 hrs = $701.76/person</td>
<td>5</td>
<td>5 x $712.08 = $3,508.80</td>
</tr>
<tr>
<td>Full time 172 hrs x 12 mo = 2064</td>
<td>$0.68/hr x 2064 hrs = $1,403.52/person</td>
<td>10</td>
<td>10 x $1,403.52 = $14,035.20</td>
</tr>
</tbody>
</table>

$17,544 in top off payments
Self-Funded Insurance Plan Top offs:

How to make top-off payments:

1. Deposits to the employee’s Health Savings Account; or
2. Deposits to the SF City Option program for the employee; or
3. Some other form of irrevocable expenditure.

• Ensure top-off payments can be distinguished from other 2020 expenditures.

• OLSE does not manage the SF City Option. Visit http://sfcityoption.org.
Top-offs with refunds

- Prior example: at the end of 2019 Acme Co. calculated a $.68/hr shortfall and made top-offs accordingly by Feb 29, 2020.
- However, in May 2020, Acme receives a refund from its carrier. Acme recalculates the value of its self-funded plan and determines the true shortfall was $.78/hr.
- Employer must now pay the remaining $.10/hr shortfall within 30d.

<table>
<thead>
<tr>
<th></th>
<th>Feb 2020 topoff</th>
<th>June 2020 topoff</th>
</tr>
</thead>
<tbody>
<tr>
<td>Part time</td>
<td>$0.68/hr x 1032 hrs = $701.76/person x 5 PTEs = $3,508.80</td>
<td>$.10/hr x 1032 hrs = $103.20/person x 5 PTEs = $516</td>
</tr>
<tr>
<td>Full time</td>
<td>$0.68/hr x 2064 hrs = $1,403.52/person x 10 FTEs = $14,035.20</td>
<td>$.10/hr x 2064 hrs = $206.40/person x 10 FTEs = $2,064</td>
</tr>
<tr>
<td></td>
<td>$17,544 in top offs made to 15 e’ees</td>
<td>$2,580 in additional top offs made to 15 e’ees</td>
</tr>
</tbody>
</table>
Top-off payments are not part of the value of the plan!

Example: Employer calculates the value of the plan at $2.73/hr → in order to comply, employer must make top-offs of $.20/hr. Only the combination gets employer to the required $2.93. But the value of the plan itself is only $2.73.
Questions?

Top Off Payments
Recordkeeping

- Employers must keep records for 4 years. (Rule 7.2)
- Self-funded employers should keep records of the following:
  - Calculation for expenditures of the self-funded plan(s);
  - Underlying data (record of claims paid, enrollment records, etc).
  - Calculations for determining the amount of the top-off payments;
  - Underlying data used to calculate the individual top-off payments
    (employee payroll records)
  - Copies of communications to employees regarding the top-off payments.
Best Practices for Self-Funded Employers

NUMBER 1: COMMUNICATE WITH YOUR EMPLOYEES
(If you don’t, they think you’re not complying with the HCSO!)

• Inform employees that they’re enrolled in a self-funded plan. Start this communication during open enrollment and in advance of significant benefits transitions (ie, switching from fully-funded to self-funded).

• Tell employees (current & former):
  • what the average spending was on the self-funded plan,
  • the dollar amount of the top-off payment,
  • and where the payment will be made.

• Consider using the Sample Letter on OLSE’s website.
Best Practices for Self-Funded Employers

• If the payment is being made to the City Option program, inform employees that:
  ▪ They will need to fill out a Program Finder Form before they can access the funds; and
  ▪ There can be a processing time of 2-4 weeks between the payment being made and employees being able to see and use the funds.

• Questions about the City Option should be directed to the City Option program, not OLSE.
  • Employer inquiries: (415) 615-4492; Employee inquiries: (415) 615-5720.
Best Practices for Self-Funded Employers

**NUMBER 2: HAVE A KNOWLEDGEABLE POINT PERSON**
(If you don’t, OLSE may think you’re not complying with the HCSO!)

- Employees are likely to have questions regarding why they are/are not getting a payment.
- If employees cannot get their questions answered by their employer or benefits administrator, they are likely to contact OLSE.
- If OLSE also cannot get questions answered in a timely manner, the employer is likely to be audited.
Best Practices for Self-Funded Employers

NUMBER 3: BE PROACTIVE NEXT YEAR

• If you expect to have a shortfall in 2020, you can avoid a large payment in February 2021 by making top-off payments throughout the year.

• This is not required, but can help the employer by spreading payments out.

• If you had a large shortfall for 2019, you may want to examine the employee share of cost. If that decreases, more people enroll, employer spending increases, and shortfall may be smaller next time.

• See the examples on instruction form.
Remember, all other provisions of HCSO still apply!!!

• Quarterly spending deadlines still apply to employees who are covered by the HCSO and are:
  • Enrolled in fully-funded health plans;
  • Choose not to enroll in your company’s insurance;
  • Are not eligible for your company’s insurance.
HCSO Resources

- **Sign up** for OLSE updates
- **OLSE HCSO Website**
  - Self-funded instructions & examples
  - Rules & Administrative Guidance
  - Sample letters to employees
  - OLSE Official Notices
  - Annual Reporting Form
  - Employee Voluntary Waiver Form
- **Email us**: HCSO@sfgov.org
- **Call us**: (415) 554-7892